TSWELOPELE LOCAL MUNICIPALITY

FS 183

CIVIC CENTRE, BOSMAN STREET

BULTFONTEIN, 9670

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www.tswelopele.gov.za

28 June 2016



MTREF 2016/2017-2018/2019

PREPARED IN ACCORDANCE WITH BUDGET REGULATIONS, MFMA CIRCULARS

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PART 1

1. Mayoral Report by Cllr. Mathibe

BUDGET SPEECH BY THE MAYOR OF TSWELOPELE LOCAL MUNICIPALIY, COUNCILLOR MATSO MATHIBE

Honorable Speaker

Fellow Councilors

Leaders of political parties represented in Council

Church Leaders and other faith based organizations present here

Different Stakeholders

Ward Committees present here

Speaker of Lejweleputswa Cllr Oliphant

Trade unions present

Municipal Manager

Directors and officials present here

Community members

My special guests today

All protocol observed

Dumelang, goeie more, molweni, sanibonani, agee, good morning.

2016 THEME: YEAR OF ADVANCING PEOPLE'S POWER

Honourable Speaker, today we are privileged to have the opportunity to present to the residents of Tswelopele the Budget for 2016 / 2017 financial year.

Madam Speaker, let me hasten to indicate that as we table this budget for 2016 / 2017, this year is the 26^{th} anniversary of the release of late President Nelson Mandela from Victor Verster Prison

on 11 February 1990. That date marked on important epoch not for only in the struggle for freedom but also in the history of South Africa.

Selemong sena re keteka dilemo tse mashome a tsheletseng kamorao ho mohwanto wa mafumahadi o ileng wa nka sebaka mane Union Building ka selemo sa 1960. Re boetse re keteka dilemo tse mashome a mane tsa sehopotso sa ntwa ya baithuti ka la leshome le metso e tsheletseng Phupjane (June 16). Tsena ke tse ding tsa dikatleho tseo re difihleletseng ntshetsopeleng ya naha ya rona. Le ha hole jwalo, ena ntwa ha e felle mona, leeto la rona la ho netefatsa naha e hlokang kgethollo le sa tswelapele.

Re motlotlo haholo ka Tokoloha ya rona le tsohle tseo re difihleletseng ka nakonya e kgutshwane ho fihlela hona iwale.

Our democracy is functional, solid and stable. Honourable Speaker, the Constitution, which has its foundation in the Freedom Charter, proclaim that South Africa belongs to all who live in it. A lot has been done to promote inclusion and a non-racial society.

The nation was shaken early this year when racism reared its ugly head on social and electronic media. Causing untold pain and anger. There is a need to confront the demon of racism. Human Rights Day which was held on 21 March commemorated the national day against racism. It will be used to lay the foundation for a long-term programme of building a non-racial society.

As I present the budget today, I have no shadow of doubt that we are continuing with the vision of our departed heroes. In presenting this budget, I am taking cue from the recent State of the Nation Address by President Zuma when he said, (open quote) "A resilient and fast growing economy is at the heart of our radical economic transformation agenda and our National Development Plan (NDP). When the economy grows fast it delivers jobs, workers earn wages and businesses make profits" (close quote).

Madam Speaker, this budget is also presented just few days after the after Salga Special National Member's Assembly. In the Special National Member's Assembly we were given the national strategic direction and injunctions to come up with programmes of ushering in the fourth term of democratic and people centered local government.

Madam Speaker, I speak of the generation represented by our former President, Nelson Mandela, the generation of Oliver Tambo, Walter Sisulu, Govan Mbeki, Albertina Sisulu, Rey Alexandra and others. But this I can say that we are their offspring know that we owe to them much of what is human noble and beautiful in the thoughts and actions of our people, as they strive to build a better world for themselves.

Madam speaker I wish to quote words of wisdom of the former President, Thabo Mbeki (open quote) when he said "When the race is run, all humanity and ourselves will acknowledge the fact that we only succeeded because we succeeded to believe in our dreams". (close quote)

Honourable Speaker, the African National Congress as the governing party declared 2016 as the year of Advancing People's Power: Local Government is in your hands.

On 3 August 2016 all South Africans will be participating in the 4th Local Government Elections. We urge all the residents to come out in numbers to go and cast their votes.

We urge youth in particular who have just turned 18 and have registered to come in their numbers for this ever opportunity to cast their votes.

Madam Speaker and fellow councillors, we have confidence in the IEC to ensure that these elections are conducted in a free and fair environment. I am sure that all political parties will subscribe and adhere to the Code of Conduct for Political Parties.

Madam Speaker, this year budget is the last budget to be presented to the current council as the term of Council comes to an end after announcement of election results on 3 August 2016.

Honourable Speaker, and fellow Councillors, we have reached an important last stage of our term as Councillors as we are approaching local government elections.

Madam Speaker, when we came to office in 2011 we knew that our term of office is five years and some will be fortunate to be re-elected as Councillors after local government elections and have opportunity to serve the community once again.

Honourable Speaker, and fellow Councillors, those of you who will be fortunate enough to be reelected must join hands with newly elected councillors and work together as collective for the betterment of the community of Tswelopele Local Municipality.

Madam Speaker and fellow councillors, as representative of the community, we must pride ourselves that we did not fail in our duties as we always strive to push the municipality to the next level irrespective of challenges we faced as collective.

Madam Speaker, the challenges we had since 2011 are overshadowed by success which is indicative by sound financial management and stable administration of the municipality.

Motsamaisi wa dipuisano, mmoho le makhanselara, tseo re di fihleletseng tshebetsong mmoho ya rona re sa lebale le bolaudi (eleng management) ka tlasa boetapele ba ntate Mkhwane; re beile mohlala ka ho fana ka ditshebeletso tsa boleng bo botle sechabeng sa rona le ka moo re tsamaisitseng masepala ka teng re ikamahantse le metheo ya 'batho pele' (batho pele principles) eleng 'ponaletso le Maikarabelo' (Transparency and accountability). Sena etlaba mohlala le ho meloko etla latela.

Madam Speaker this year brings our fourth fully democratic local government elections. In recognition of the local government elections, the National Treasury will launch a data portal to provide all stakeholders with comparable, verified information on municipal financial and non-financial performance. I hope this will further stimulate citizen involvement in local governance.

Madam Speaker "The Back to Basics" programme launched in 2014 aimed at improving service delivery performance of municipalities is entering its second phase of implementation.

It involves active monitoring of performance in governance and service delivery. Support to struggling municipalities and stronger accountability measures.

COST CONTAINMENT MEASURES

Madam Speaker, during the State of the Nation Address, the President of the Republic emphasized on the cost containment measures.

Honourable Speaker, the Minister of Finance, Mr. Pravin Gordhan also announced the cost containment measures in 2016 / 2017 budget speech.

Subsequent to that Madam Speaker, the National Treasury issued MFMA Circular 82 on cost containment measures in March 2016.

Honourable Speaker, some of the cost containment measures as outlined in MFMA Circular 82 are as follows, but not limited to:

- Travel and subsistence
- Vehicle Hire
- Credit Cards
- Catering costs
- Event, advertising and sponsorships
- Conferences, meetings and study tours
- Office furnishing
- Staff study, perks and suspension costs.

Madam Speaker, the cost containment measures as outlined in MFMA circular 82 must be included in the Municipal Budget and must be adopted and approved by Council in line with MFMA section 23 (4) in order to be binding to officials and council.

We also make undertaking to continue to intensify efforts to improve efficiency and prudency in spending. Monitoring of the implementation of cost containment measure that municipality limit growth of spending on non-core items will continue.

FISCAL CONSOLIDATION

This year's Budget, Honourable Speaker, is focused on fiscal consolidation. We cannot spend money we don't have. We cannot borrow beyond our ability to repay. Until we can ignite growth and generate more revenue, we have to be though on ourselves.

These budget proposal signal government commitment to a prudent, sustainable fiscal policy trajectory, and respond directly to the changed circumstances since the 2015 Medium Term Policy Statement that was tabled by Minister of Finance. Honorable Speaker, we have taken into account the slowdown in revenue associated with slower economic growth over the past year.

MUNICIPAL FINANCIAL MANAGEMENT

Madam Speaker, in his budget speech for 2016/2017 financial year minister Pravin Gordhan had a simple message to the Nation I quote "We are strong enough, resilient enough, creative enough, to manage and overcome our economic challenges. All of us want jobs thriving business, engaged professionals narrowing in equality, few in poverty". (close quote)

Motsamaisi wa dipuisano, selemo sena se felang re bone maemo a ekonomi antse a fokola. Tikolohong ya rona re bone Dikgwebo tse hlokang botsitso mmoho le komello, di re tlisetsa nyoloho ya ditheko le phano e fokolang ya metsi dibakeng tse ding.

Le ha hole jwalo Madam Speaker, re a tlameha ho tadimana le ditlamorao tsa kgolo e monyebe ya dichelete tsa naha, ebile re ntse re tswela pele ho nka maikarabelo a ho arabela ditlhoko tsa baahi le sechaba sa tswelopele tsa phano ya ditshebeletso e boemong bo hodimo. Bakeng sa tshehetso ya kgolo le ntshetsopele, Honorable Speaker, maikemisetso a rona ke ho netefatsa ho aha sechaba senang le bokgoni.

GROWTH AND SOCIAL COHESION

Honorable Speaker, our economic imperative is to ignite inclusive growth.

This is central for jobs, for lowering debt, for delivering services and building infrastructure for a 21 century economy. Let us chart a new course for the economy and well-being of all communities within Tswelopele, particularly for those hardest hit by unemployment - the low-skilled and the youth. This is not only crucial to address social imbalances and inequality, it is also fundamental to encouraging investment.

The recent tremors felt by emerging markets are a warning that we need to take corrective steps urgently or we will be worse off. At the same time, we need to move forward to mobilise the resources and capacity of all our people, large and small enterprises, civil society organisations and public-private partnerships.

INVESTMENT IN URBAN NETWORKS

Madam Speaker, cities are already taking steps to encourage higher land density and inner city development, under the authority of the new Spatial Planning and Land Use Management Act. This will unlock significant further private sector development potential across our own locality focused on strategic corridors and as Tswelopele we are also taking initiatives for land density and development.

"THE DOORS OF LEARNING AND CULTURE SHALL BE OPENED"

Education shall be free, compulsory, universal and equal for all children. "This imperative of the Freedom Charter which continues to guide us in the pursuit of the envisaged priority outcome for Education.

Honorable Speaker, re le masepala wa Tswelopele ke maikarabelo a rona ho thusa bacha ba motse wa rona hore ba kgone ho fihlela menyetla ya dithuto tsa boemo bo phahameng. bakeng sa ho netefatsa tshehetso ena re lekodisitse program ya rona ya dithuso tsa dichelete (bursary program) hore bacha ba rona ba kgone ho ntshetsa dithuto tsa bona pele diUniversiting tse teng ka hare ho naha:

- Ho tloha ka 2013, re fanne ka di-bursary tse 48 bakeng sa boingodiso le dichelete tse neng di saletse morao.
- Ra patalla baithuti ba robong (9) Matjhabeng Traffic Academy ka selemo sa 2015 ho fihlela ba phethela dithuto tsa bona.
- Re santse re tswella ho bula mamati a thuto bakeng sa bacha. Selemong sa 2016, re file bana ba 16 monyetla wa ho ntshetsa dithuto tsa bona pele.

Madam speaker, our foremost goal as leaders of Tswelopele is to defend the gains of the revolution, and propel its noble objective of creating a better life for all. We must recommit ourselves to the values and principles that our predecessors stood for; we must entrench and embrace the values of ubuntu.

Building on the solid foundation we have committed ourselves in addressing persistent developmental challenges that confronts our municipal area and mostly are centered around service delivery and the youth unemployment. It is evident that this challenge are not only facing our municipality.

UNEMPLOYMENT CHALLENGES

In response to unemployment challenge in our municipality, we have an internship programme in which we provide the graduates with necessary experiential training and the extended public works programme (EPWP) which provides work opportunities and training to the unemployed members of community and we will continue to support our community as such.

Madam Speaker, I have noted with great concern as the Mayor of the municipality that in order for us to accelerate service delivery and enhance development in our area, we will need to respond speedily to the following issues

- We need to strengthen the effort of creating conducive environment for local economic development.
- We need to continue to provide basic services and take the lead in infrastructural programmes in order to enhance employment opportunities.
- We also need to encourage our communities who are able to afford and pay the services to continue paying for their services.

Madam speaker, responding to such issues we will contribute directly to the local economic growth as this will ensure reduction in unemployment within our communities.

INTERGRATED DEVELOPMENT PLAN

The integrated development plan and budget 2016/2017 financial year presented here today is a product of direct, robust and interactive engagement with our local communities, sector department and broader stakeholders.

Our municipal planning still promotes integrated approach and national key priorities are taken into consideration towards the alignment with other spheres of government. Our key performance areas are listed as follows

- 1. Municipal transformation and organizational development
- 2. Basic service delivery and infrastructure development
- 3. Municipal financial viability and management
- 4. Good governance and public participation
- 5. Local economic development

Madam speaker

We have engaged intensively during public participation meetings with the aim of soliciting inputs from community and other stakeholders.

The message from our communities have been very clear on what needs to be done and where, however with the limited fiscal capacity and our own reliant on grants. The municipality is faced with enormous task of ensuring that it prioritizes projects and programmes to be implemented in the 2016/2017.

AFRICA DAY CELEBRATION

Honourable Speaker, President Jacob hosted the 2016 Africa Day Celebration on 25 May at the Cape Town International Convention Centre, which is the culmination of the celebration of Africa month in May.

Africa Day 2016 will therefore mark the celebration of 22 years since the country's reintegration into the organization of African Unity in 1963 and the African Union in 2002.

Honourable Speaker, Africa Day celebration held this year under the theme: "Building a better Africa and a Better World" South Africa also used the day to reaffirm support for the African Union's Agenda 2063 and commit the country to playing its role within the AU to ensure the successful implementation of the vision and plan to build a better Africa.

Madam Speaker, Africa Day provides an opportunity for us to celebrate our African identity. Our country was isolated for decades from the rest of the continent due to the evil system of apartheid

colonialism. We are now a full member of the African continent, and since 1994, our continent is correctly the primary focus of our foreign policy.

Madam Speaker, South Africa contributes to peace keeping and post-war reconstruction and development efforts in the continent. South Africa also plays a key role in the economic development of the continent through the growing private sector investments in many countries within the continent.

MUNICIPAL BUDGET 2016 / 2017

As we table this budget today, certain decisions were made and the following are the proposed tariff increases for 2016/17 financial year: electricity will increase by 14%, refuse by 6%, sewerage by 6%, property rates taxes for all properties is excluding agricultural properties is 8%, for agricultural properties the tariff will be adjusted by 2%, and water by 6%.

Honorable Speaker, the municipality receives allocation from National Government in a form of equitable shares and other grants on annual basis, the equitable share together with other grants and our own revenue forms the basis of this budget as guided by the legislation

Today we are tabling before this house a total operating revenue budget of R 136 million, breakdown of which is as follows:

Property Rates : R 15 million

Service Charges Electricity : R 33 million

Service Charges Water : R 8 million

Service Charges Sanitation : R 6 million

Service Charges Refuse : R 3 million

Operating Grants : R 62 Million

Investments :R760 thousand

Operational grants are made up of the following national grants:

• Equitable Shares :R 59 million

This grant is used to subsidize our indigent people and to also assist with the day to day running of the Municipality

• Financial Management Grant : R 1.8 million

The grant is used to appoint finance interns who are university graduate, and the grant is also used to train the staff within the Budget and Reporting office in order to effectively run the finances of the Municipality

Extended Public Works Program incentive grant : R 1 million

Ena e sebedisetswa ho theha mesebetsi kahare ho motse mme ka yona ho kgothaletswa Masepala ho fana ka menyetla ya mesebetsi ya matsoho bakeng sa phano ya ditshebeletso.

• Lejweleputswa district Municipality grant :R 50 thousand

This grant is used as part of the payment for the loan that the Municipality took in 2005 for bucket eradication project

As a municipality we acknowledge that in order to deliver services as outlined in section 152 of the constitution, we must investment in infrastructure needed for service delivery; as such municipality has identified the following projects to be included in the capital budget of the municipality:

- There is a need to expand the capacity of the sewerage reticulation system in Hoopstad, as the current capacity is too small to handle to influx of sewerage in Hoopstad, the expansion of the sewer reticulation is a multi-year project, and for 2016/2017 financial year, the total budgeted amount for this project is R 6 million, the funding is entirely from Municipal Infrastructure Grant
- There is a serious concern as a municipality that gangsterism is on a rise at the Municipality, and as such, we have decided to refurbish and rehabilitate our sporting facilities in order to encourage our youth to take part in sports activities and stay away from doing crime, the amount to be spend is as following:
 - For Bultfontein sport facilities we intend to spend R 950 thousand
 - For Hoopstad sport facilities we intend to spend R 1.4 Million
- Municipality is going to rehabilitate 2 km road in Phahameng, this is a multiyear project, and the total budget for 2016/2017 financial year is R 6 million
- Total funding for this projects is from Municipal Infrastructure Grant
- The municipality is going to upgrade the water infrastructure in Both Hoopstad and Bultfontein, the total budgeted for this project is R 24 million and it is entirely funded from Regional Bulk Infrastructure Grant
- The electricity infrastructure is going to be upgraded, the value of the project is R 5 million and it is going to be funded from Electricity efficiency demand management side grant
- In order to ensure that all this project are carried out as they should be, we have set up a project management unit (PMU), which will oversee all these projects, the budgeted amount for this unit is R 780 thousand and it is funded from Municipal Infrastructure Grant.
- The total capital budget of the Municipality is R 44.9 million.

Total budgeted expenditure of the Municipality is R 136 million, the breakdown of which is as follows:

Employee costsRemuneration of Cllrs.R 54.6 millionR 5.8 million

Bulk purchase: electricity
 Bulk purchase: water
 R 28 million
 R 3.3 million

Repairs & maintenance R 6.7 million

Other expenditure
 R 36 million

Tswelopele Local Municipality residents are amongst the poor residents in the Free State Province, and as such we have budgeted for poverty alleviation to the value of R 30 thousand, this amount will be used to assist identified households with basic food staff and school uniforms for children who are still at school but have no uniform, we have also budgeted for pauper burial to the value of R 90 thousand to assist those who do not have financial means to bury their loved one to do so with dignity. Tswelopele Local Municipality has a bursary fund to assist top learners who do not have financial means to go to university to pursue their studies. The total budget for this project is R 70 thousand.

The Municipality has also set aside R 30 000 for disaster management relief.

CONCLUSION

Ho sechaba sohle sa Tswelopele, re ele makhanselara re rata ho ananela le ho leboha tshebedisano mmoho ya baahi le borakgwebo bohle ba santse ba phehella ho patala ditshebeletso tsa bona. Re le kgothalletsa ho tswelapele ka boikitlahetso le ho bontsha ho ba sechaba se nang le maikarabelo. Sena se tla fa masepala bokgoni ba ho dula o fana ka ditshebeletso tsa boleng.

Allow me Madam Speaker to acknowledge the role played by the Municipal Manager and his team, the staff for working tirelessly in ensuring that the aspirations and wishes of our communities are achieved. As we move forward in reflecting and implementing our programmes we need to make sure we sustain the same commitment, dedication, collective cooperation, leadership and performance.

Honourable Speaker, I table before this Council the budget and IDP of Tswelopele Local Municipality for 2016/2017.

Thank you, May God bless

2. Budget resolution by Council

2/06 ANNUAL BUDGET: 2016/2017 FINANCIAL YEAR

MINUTES : SPECIAL COUNCIL MEETING DATE : 28 JUNE

2016

1. PURPOSE

This item is submitted to Council for consideration and approval of the Annual Budget for the 2016 / 2017 financial year as required by the Municipal Finance Management Act, 2003 [Act 56 of 2003].

2. BACKGROUND

In terms of the Municipal Finance Management Act, 2003, Act 56 of 2003, section 24 (2)(a), the annual budget of the Municipality must be approved before the start of the new financial year, section 24 (2)(b), annual budget is approved by the adoption by the council of a resolution referred to in section 17(3)(a)(i) and section 24 (2)(c) annual budget of the Municipality must be approved together with the adoption of resolutions as may be necessary.

It is crucial that the municipal council approves the annual budget before the start of the financial year [i.e. approval must be done by the latest 30 June 2016.] Failure by Council to approve the annual budget before the beginning of the financial year would mean that the Mayor must report to the member of the executive council responsible for local government in the province, highlighting the reasons why the budget could not be approved.

3. STAKEHOLDERS CONSULTED

- Free State Provincial Treasury
- CoGTA
- Community

4. LEGAL IMPLICATIONS

- Compliance with Municipal Finance Management, 2003 [Act 56 of 2003.]
- Compliance with Municipal Budget and Reporting Regulations.

5. STAFF IMPLICATIONS

None.

6. FINANCIAL IMPLICATIONS

Approval of the item as submitted will constitute the approved annual operating revenue budget; operating expenditure budget, annual capital expenditure budget and funding sources for the annual capital expenditure budget for the 2016 / 17 financial year.

The following are the proposed tariff increases for 2016 / 2017 financial years:

Property Rates : 2 % for agricultural properties
 Property Rates : 8 % for all other properties

Water : 6 %
 Refuse : 6 %
 Sanitation : 6 %
 Electricity : 14%

All other tariff increases are as per the tariff list of the municipality.

The salaries are budgeted at 6% increase as per the South African Local Government Bargaining Council collective agreement.

7. RISKS

- The municipality maybe unable to render services to the community due to none availability of financial resources if the budget is not approved.
- Section 139 of the Constitution may be imposed on the Council of the Municipality

8. ANNEXURE [PAGE 428 – 496 COUNCIL AGENDA 31 MAY 2016]

- Budget with table A1 A10 in terms of the Municipal Budget and Reporting Regulations
- CD containing Budget Related Policies
- Annual tariffs
- Quality certificate by the Municipal Manager
- Draft Outdoor Advertising Policy SEE ANNEXURE PAGE 1 39]

9. RECOMMENDATION

- 1. Council hereby resolve that the annual budget of the Municipality for the financial year 2016 / 2017, 2017 / 2018 and 2018 / 2019 be approved as set out in:
 - [a] Table A1: Budgeted Summary

- [b] Table A2: Budgeted financial performance [revenue & expenditure by standard classification]
 - [c] Table A3: Budgeted financial performance [revenue & expenditure municipal vote]
 - [d] Table A4: Budgeted Financial performance [revenue & expenditure]
 - [e] Table A5: Budgeted capital Expenditure by vote, standard classification and funding
 - [f] Table A6: Budgeted financial position
 - [g] Table A7: Budgeted cash flow
 - [h] Table A8: Cash backed reserves/accumulated surplus reconciliation
 - [i] Table A9: Asset Management
 - [j] Table A10: Basic Services Delivery Measurement
 - Council hereby resolve that the operating budget as set out in Table A1 A4 and Capital budget as set out in Table A5 be implemented with effect from 1 July 2016.
 - 3. Council hereby resolve that property rates tariffs be approved in terms of section 14 of Municipal Property Rates Act, 2004 [Act 6 of 2004].
 - 4. Council hereby resolve that tariffs for services charges as reflected in the tariff list be approved and implemented with effect from 1 July 2016.
 - That Council implement the electricity tariff to be approved by National Electricity Regulator of South Africa [it should however be noted that the Municipality is still waiting for the approval of the electricity tariffs by NERSA].
 - 6. Council hereby resolve that the following budget related policies be approved and implemented with effect from 1 July 2016:
 - (a) Budget policy
 - (b) Virement policy
 - (c) Funding and reserves policy
 - (d) Banking / cash and investment policy
 - (e) Credit Control and debt collection policy
 - (f) Indigent support policy
 - (g) Bad debt write-off policy
 - (h) Property rates policy
 - (i) Tariffs policy
 - (j) Supply chain management policy
 - (k) Asset management policy

- (I) Deposit policy
- (m) Customer care policy
- (n) System of Delegations (Reviewed to be in line with MFMA Circular 73)
- (o) SCM Policy on infrastructure assets
- (p) Petty cash management policy
- (q) Draft Outdoor Advertising Policy

[FOR RESOLUTION]

The Honourable Mayor delivered the 2016 /2017 budget speech to Council and it was well accepted. The budget speech is attached to this minutes as an Annexure.

Minutes: Special Council Meeting: 28 June 2016

Cllr Mathibe proposed that the matter be resolved as follows and was seconded by Cllr Esau.

RESOLVED:

- 1. Council hereby resolved that the annual budget of the Municipality for the financial year 2016 / 2017, 2017 / 2018 and 2018 / 2019 be approved as set out in:
 - [a] Table A1: Budgeted Summary
 - [b] Table A2: Budgeted financial performance [revenue & expenditure by standard classification]
 - [c] Table A3: Budgeted financial performance [revenue & expenditure municipal vote]
 - [d] Table A4: Budgeted Financial performance [revenue & expenditure]
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 - [h] Table A8: Cash backed reserves/accumulated surplus reconciliation
 - [i] Table A9: Asset Management
 - [j] Table A10: Basic Services Delivery Measurement
- Council hereby resolved that the operating budget as set out in Table A1 A4 and Capital budget as set out in Table A5 be implemented with effect from 1 July 2016.

- 3. Council hereby resolved that property rates tariffs be approved in terms of section 14 of Municipal Property Rates Act, 2004 [Act 6 of 2004].
- 4. Council hereby resolved that tariffs for services charges as reflected in the tariff list be approved and implemented with effect from 1 July 2016.
- 5. That Council implemented the electricity tariff to be approved by National Electricity Regulator of South Africa [it should however be noted that the Municipality is still waiting for the approval of the electricity tariffs by NERSA].
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 - (f) Indigent support policy
 - (g) Bad debt write-off policy
 - (h) Property rates policy
 - (i) Tariffs policy
 - (j) Supply chain management policy
 - (k) Asset management policy
 - (I) Deposit policy
 - (m) Customer care policy
 - (n) System of Delegations (Reviewed to be in line with MFMA Circular 73)
 - (o) SCM Policy on infrastructure assets
 - (p) Petty cash management policy
 - (q) Draft Outdoor Advertising Policy

3. Executive summary

Tswelopele local municipality budget process started in August 2015, when the council of the municipality approved budget timelines as required by legislation.

Tswelopele local municipality vastly depends on grants from national government as almost 61% of its revenue is made up of equitable shares and some other grants, i.e. Financial management grant, municipal systems improvement grant, Lejweleputswa district municipality grant, and a grant from Public works.

Table SA 19 on the municipality annual budget tables clearly distinguishes between all this different allocations, total operating grant allocated to Tswelopele local municipality amount to R 62 414 000.

The municipality has 11 992 households (*Census 2011*) of which over 70% are poor, currently the outstanding debtors of the municipality are standing at R 53 million.

National Treasury MFMA circulars were used to guide in the compilation of the 2016/2017 Medium Term revenue and expenditure framework,

The following budget principles and guidelines informed the compilation of the 2016/2017 Medium Term revenue and expenditure framework:

- 2015/2016 MFMA Section 72 report mid-term assessment report
- 2015/2016 Adjustment Budget
- Average CPI from 1 February 2015 to 31 January 2016.

Total revenue is anticipated to grow in the mid-term, the grown in the mid-term due to tariff increases,

The Capital expenditure is slightly increasing over two years of the mid-term.

The municipality aligned its budget to the national and provincial priorities, mentioned below are some of the National and Provincial priorities:

- National Priorities
 - Increase access to basic services
 - Sustainable employment growth through increased public investment spending
- Provincial priorities
 - Fighting Poverty
 - Reduce Crime

Tswelopele local Municipality prepared its budget with all this priorities in mind, e.g.

- Sustainable employment Job were creation through MIG and EPWP
- Provincial priority
 - Fighting Poverty
 - Provision is made in 2016/17 budget for poverty alleviation

Currently the municipality has eradicated all the buckets in its jurisdiction except in new extension, and all households have access to water, mentioned below is the progress made to address any backlogs in the municipality:

- All households have access to water and sanitation
- All households are connected to public sewerage network

3.1. Operating revenue overview

Tswelopele Local Municipality has implemented revenue enhancement strategy. Free State Provincial Treasury is currently recommending to all Municipalities to establish Revenue Steering committee, amongst other functions that the committee will be doing is to ensure that the Municipality collects maximum revenue that is due to it.

The following key components were used in terms of budgeted revenue of the municipality:

- National Treasury MFMA Circulars
- Electricity Tariff increases as applied to National Electricity Regulator of South Africa
- Latest Valuation roll in terms of Municipal Property Rates Act, Act 6 of 2004
- Municipality's indigent policy
- Tariff Policy of the Municipality
- Tariff Increases for Water, Refuse and Sewerage
- Targeted revenue collection rate of 90% of the billed revenue

The table in the next page summarises the 2016/2017 revenue by source:

As it can be seen from the table below, the revenue of the Municipality will increase in the Medium term, the main contributor is revenue from:

Description	Ref	2012/13	2013/14	2014/15		Current Ye	ear 2015/16	2016/17 Medium Term Revenue & Expenditure Framework			
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue By Source											
Property rates	2	7 477	11 123	13 502	10 351	11 959	14 351	14 351	15 000	15 500	16 500
Property rates - penalties & collection charges		1			750				750	750	750
Service charges - electricity revenue	2	19 646	20 148	22 099	31 109	25 924	31 109	31 109	33 609	34 500	35 000
Service charges - water revenue	2	4 915	4 539	4 220	7 414	6 178	7 074	6 850	8 155	8 200	8 250
Service charges - sanitation revenue	2	4 926	5 231	5 782	6 028	5 024	6 028	5 509	6 631	6 956	7 125
Service charges - refuse revenue	2	2 716	3 507	3 863	3 410	2 841	3 410	3 049	3 750	3 987	4 120
Service charges - other		-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		883	290	390	385	896	1 075	1 075	429	430	435
Interest earned - external investments		419	1 465	734	510	633	760	760	760	770	775
Interest earned - outstanding debtors		104	691	1 244	-	625	100	100	-	-	-
Dividends received		259	51	41	100	83	100	100	100	100	100
Fines		259	299	374	328	117	388	388	140	150	155
Licences and permits		1	6	10	-	40	-	-	60	65	75
Agency services		195	-	-	-	100	-	-	-	-	-
Transfers recognised - operational		65 740	69 118	68 903	66 373	53 041	63 499	63 499	62 464	59 628	63 066
Other revenue	2	1 065	783	979	4 010	819	4 238	4 238	2 145	6 880	6 792
Gains on disposal of PPE		159				2 500			2 077		
Total Revenue (excluding capital transfers		108 766	117 251	122 142	130 769	110 780	132 132	131 028	136 070	137 917	143 143
and contributions)											

Table 3: Grants

FS183 Tswelopele - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2012/13	2013/14	2014/15	Cui	rrent Year 2015	/16		ledium Term R nditure Frame	
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
it tilousand		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2016/17	+1 2017/18	+2 2018/19
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants	_									
National Government:		65 358	65 449	66 028	66 373	62 749	62 749	62 414	59 628	63 066
Local Government Equitable Share		62 058	61 909	62 071	62 570	58 946	58 946	59 589	57 728	60 911
EPWP Incentive		1 000	1 000	1 223	1 073	1 073	1 073	1 000	_	-
Finance Management		1 500	1 650	1 800	1 800	1 800	1 800	1 825	1 900	2 155
Municipal Systems Improvement Electricity Demand Side Management		800	890	934	930	930	930	_	_	_
INEP										
Provincial Government:		-	_	-	-	-	_	_	_	_
INEP										
District Municipality:		-	50	50	50	50	50	50	_	_
Lejweleputswa District Municipality			50	50	50	50	50	50	-	-
Other grant providers:		-	-	-	-	_	_	_	_	-
[insert description]										
Total operating expenditure of Transfers and G	rants	65 358	65 499	66 078	66 423	62 799	62 799	62 464	59 628	63 066

Total grants received will decrease in 2017/2018 and they will increase in 2018/2019. It should be noted that Municipality will not receive MSIG in 2016/2017.

Different components of revenue will be discussed in this page

3.1.1. Electricity

Tswelopele Local Municipality comprises of 2 townships (Phahameng and Tikwana) and 2 towns (Bultfontein and Hoopstad), and according to the latest census 2011 result, the municipality has 11992, out of this 11992 households, the Municipality only sells electricity to about 1350 households and the rest are serviced by Eskom. The Municipality buys bulk electricity from Eskom to sell to these households and businesses in Bultfontein and Hoopstad respectively.

National Energy regulator of South Africa (NERSA) approved an increase to Eskom of 9.4%; this increase will be effective from 1 July 2016 to Municipality.

Tswelopele Local Municipality applied to NERSA for a tariff increase, however we are still waiting for NERSA to give us feedback on this tariff increases.

Tswelopele Local Municipality target indigent households as per the approved indigent register for free basic electricity, all indigent households receive 50Kwh on a monthly basis.

3.1.2. Water

Water Meters are currently being installed in Tikwana, and the intention is that the Townships should be billed based on consumption and not flat rate as is currently the case.

The Municipality proposed an increase of 6% for water tariff.

There is currently no inclining block tariff structure implemented for water services, and for future, the Municipality will like to have this tariff structure in place. In terms of the free basic services policy of the Municipality, all households receive the free 6kl per month of water.

3.1.3. Sanitation (Sewerage)

A tariff increase of 6% is for sanitation from 1 July 2016 is proposed.

The following factors contributed to the proposed tariff:

- Sanitation charges are charged at a flat rate, irrespective of the quantity of water used / consumed
- Free Sanitation is only provided to indigent households as per the council approved Indigent register
- There is no inclining tariff structure for sanitation consumption

3.1.4. Waste Removal

The proposed tariff increase for waste removal is 6%; the reason for a slightly higher percentage increase for waste removal is due to the fact that this will only be the second financial year that

these tariffs are increased. The following factors were considered for the proposed tariff increase:

- Waste removal charges are charged at a flat rate, irrespective of litres of waste removed
- The increment will also cover the wear and tear off all the trucks and vehicles used to provide this service
- Waste removal is provided for free to all the households who are indigent
- All 11992 households waste are removed once a week

3.1.5. Property rates

Property rates is a statutory tax charged on all property owners within the jurisdiction of the Municipality, it is imposed in accordance to section 229 of the Constitution of South Africa and Municipal Property rates act, act 6 of 2004 (MPRA).

In terms of MPRA the municipality must prepare a valuation roll after every 4 financial year, Tswelopele Local Municipality first implemented the valuation roll in accordance with MPRA prescripts on the 1st July 2009, and according to this act a new valuation roll should be implemented on the 1st July 2013. The new valuation roll was implemented on the 1 July 2013

The municipality is proposing an increase of the tariffs on Property rates by 8% for all the properties which are not agricultural properties and only 2% for agricultural properties.

3.2. Operating Expenditure Framework

The municipality budgeted for an expenditure budget of R 158 209 000 (including non-cash items of R 22 17 0000) and it was informed by the following:

- Balance budget constraints the municipality must not budget for a deficit
- Funding of the budget as based on section 18 and section 19 of Municipal Finance Management act, act 54 of 2003
- National Treasury MFMA circulars
- South African Local Government Bargaining Council collective agreement on salaries
- Average CPI from 1 February 2015 to 31 January 2016

The table below show the total budgeted expenditure:

Description	2012/13	2013/14	2014/15		Current Ye	ear 2015/16		2016/17 Medium Term Revenue & Expenditure Framework			
R thousand	Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year	
K tilousaliu	Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2016/17	+1 2017/18	+2 2018/19	
Expenditure By Type											
Employee related costs	38 525	44 866	52 344	50 557	48 477	53 477	56 686	54 640	58 141	61 918	
Remuneration of councillors	4 025	4 175	4 441	5 331	-	5 331	5 331	5 815	5 900	5 959	
Debt impairment	4 113	16 533	2 755	2 501	2 084	2 501	2 501	2 501	2 501	2 501	
Depreciation & asset impairment	19 331	19 853	20 064	19 669	-	-	19 669	19 669	19 669	19 669	
Finance charges	3 587	4 027	1 984	2 008	1 707	2 008	2 008	2 088	2 088	2 088	
Bulk purchases	28 338	29 289	32 024	26 750	26 596	28 900	28 900	31 300	32 500	33 700	
Other materials		4 501	7 258	7 635	-	8 836	8 836	6 751	7 000	7 250	
Contracted services		34	23	1 500	750	2 000	2 000	650	750	750	
Transfers and grants		-	-	2 820	4 399	-	-	_	-	-	
Other ex penditure	27 689	25 101	29 462	33 790	28 747	30 997	30 997	34 796	28 901	28 123	
Loss on disposal of PPE	67	12	53	-	-	-	_	_	_		
Total Expenditure	125 674	148 391	150 408	152 561	112 761	134 049	156 927	158 209	157 450	161 958	

3.3. Analysis of Capital Budget

Tswelopele Local Municipality capital budget is funded through Municipal Infrastructure Grant, Regional Bulk Infrastructure Grant and Electricity demand Side Grant

The following are the major capital projects budgeted for:

- Construction of sewerage network
- Upgrading of Sports fields
- Upgrading of Roads
- Upgrading of Electricity Network
- Upgrading of Water treatment plant

The detailed Capital budget is on SA 36.

4. Annual budget tables

The following tables will show the all ten (10) main annual budget tables and the analysis thereof:

FS183 Tswelopele - Table A1 Budget Summary

Description	2012/13	2013/14	2014/15		Current Ye	ear 2015/16			edium Term R nditure Frame	
R thousands	Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
it inousunus	Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2016/17	+1 2017/18	+2 2018/19
Financial Performance										
Property rates	7 478	11 123	13 502	11 101	11 959	14 351	14 351	15 750	16 250	17 250
Service charges	32 203	33 425	35 964	47 961	39 968	47 621	46 517	52 145	53 643	54 495
Inv estment rev enue	419	1 465	734	510	633	760	760	760	770	775
Transfers recognised - operational	65 740	69 118	68 903	66 373	53 041	63 499	63 499	62 464	59 628	63 066
Other own revenue	2 925	2 120	3 038	4 824	5 180	5 901	5 901	4 951	7 625	7 557
Total Revenue (excluding capital transfers	108 766	117 251	122 142	130 769	110 780	132 132	131 028	136 070	137 917	143 143
and contributions)										
Employ ee costs	38 525	44 866	52 344	50 557	48 477	53 477	56 686	54 640	58 141	61 918
Remuneration of councillors	4 025	4 175	4 441	5 331	-	5 331	5 331	5 815	5 900	5 959
Depreciation & asset impairment	19 331	19 853	20 064	19 669	-	_	19 669	19 669	19 669	19 669
Finance charges	3 587	4 027	1 984	2 008	1 707	2 008	2 008	2 088	2 088	2 088
Materials and bulk purchases	28 338	33 790	39 282	34 385	26 596	37 736	37 736	38 051	39 500	40 950
Transfers and grants	_	-	-	2 820	4 399	_	_	_	-	_
Other expenditure	31 869	41 680	32 293	37 791	31 581	35 497	35 497	37 946	32 152	31 374
Total Expenditure	125 674	148 391	150 408	152 561	112 761	134 049	156 927	158 209	157 450	161 958
Surplus/(Deficit)	(16 908)	(31 140)	(28 266)	(21 792)	(1 980)	(1 917)	(25 899)	(22 139)	(19 533)	(18 815
Transfers recognised - capital	32 673	28 809	24 378	20 571	-	_	-	44 906	46 785	36 094
Contributions recognised - capital & contributed a	_	-	_	_	-	_	_	_	-	_
Surplus/(Deficit) after capital transfers &	15 765	(2 331)	(3 888)	(1 221)	(1 980)	(1 917)	(25 899)	22 767	27 252	17 279
contributions										
Share of surplus/ (deficit) of associate	_	-	-	_	-	_	_	_	_	_
Surplus/(Deficit) for the year	15 765	(2 331)	(3 888)	(1 221)	(1 980)	(1 917)	(25 899)	22 767	27 252	17 279

FS183 Tswelopele - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2012/13	2013/14	2014/15	Cui	rrent Year 2015	/16		ledium Term R nditure Frame	
R thousand	1	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
R thousand	'	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2016/17	+1 2017/18	+2 2018/19
Revenue - Standard										
Governance and administration		50 514	28 324	83 753	26 369	22 672	22 672	26 112	23 781	24 849
Executive and council		3 342	3 120	1 223	6 971	5 812	5 812	6 128	3 196	3 354
Budget and treasury office		45 625	24 195	81 859	18 042	16 072	16 072	19 528	20 105	21 000
Corporate services		1 547	1 009	671	1 356	788	788	457	480	495
Community and public safety		6 918	5 934	5 688	7 024	3 768	3 768	6 958	8 373	5 093
Community and social services		4 755	4 151	92	2 490	2 157	2 157	2 631	2 725	2 799
Sport and recreation		583	1	5 596	2 630	8	8	2 403	3 683	319
Public safety		1 580	1 782	_	1 905	1 604	1 604	1 925	1 965	1 975
Housing		- 1	- 1	_	_	_	_	_	_	_
Health		_	- 1	_	_	_	_	_	_	_
Economic and environmental services		14	26 700	2 320	7 914	677	677	7 671	13 319	8 785
Planning and development		_	_	_	_	_	_	_	_	_
Road transport		14	26 700	2 320	7 914	677	677	7 671	13 319	8 785
Environmental protection		_	_	_	_	_	_	_	_	_
Trading services		83 992	85 100	54 757	110 031	83 662	83 662	140 235	139 229	140 509
Electricity		36 403	38 098	22 681	53 128	41 031	41 031	56 744	55 238	58 884
Water		18 783	17 843	4 220	21 011	17 522	17 522	45 938	51 768	41 768
Waste water management		17 663	17 276	23 994	24 225	15 386	15 386	25 545	19 665	26 872
Waste management		11 143	11 883	3 862	11 667	9 723	9 723	12 008	12 558	12 986
Other	4		-	-	-	0 / 20	-	12 000	12 000	12 300
Total Revenue - Standard	2	141 439	146 058	146 519	151 339	110 779	110 779	180 976	184 702	179 237
Expenditure - Standard										
Governance and administration		54 609	70 106	42 293	54 243	36 546	36 546	65 425	60 762	61 774
Executive and council		30 620	13 411	11 877	24 044	12 329	12 329	34 424	34 705	34 865
Budget and treasury office		14 327	35 017	21 115	19 979	15 631	15 631	23 143	17 959	18 896
Corporate services		9 663	21 678	9 301	10 220	8 586	8 586	7 858	8 099	8 014
Community and public safety		12 976	14 111	14 524	14 679	12 195	14 255	14 603	15 030	15 327
Community and social services		10 232	11 718	11 822	12 315	10 298	12 358	12 432	12 705	12 857
Sport and recreation		1 362	694	706	_	138	138	127	150	175
Public safety		1 382	1 699	1 996	2 364	1 759	1 759	2 045	2 175	2 295
Housing		. 552	-	-		-	-	_		
Health		_	_	_	_	_	_	_	_	_
Economic and environmental services		10 839	10 874	25 692	16 600	9 973	9 973	11 910	12 500	13 598
Planning and development			-		-	-	-	_		_
Road transport		10 839	10 874	25 692	16 600	9 973	9 973	11 910	12 500	13 598
Environmental protection		10 000	-	25 052	10 000	3 373	3 37 3		12 300	10 000
Trading services		47 250	53 300	67 900	67 038	54 046	54 046	66 272	69 158	71 259
Electricity		25 373	28 996	31 836	29 687	26 654	26 654	34 156	35 600	36 500
Water		8 129	8 958	12 428	16 174	11 191	11 191	12 754	13 599	14 599
Waste water management		8 281	8 610	14 177	13 878	9 661	9 661	11 442	11 859	12 010
Waste management		5 469	6 736	9 458	7 299	6 540	6 540	7 920	8 100	8 150
Other	4	5 409	0 730	9 400	1 239	0 540	0 540	7 920	0 100	0 130
Total Expenditure - Standard	3	125 674	148 391	150 408	- 152 561	- 112 760	114 820	158 209	157 450	161 957
Surplus/(Deficit) for the year	- -	15 764	(2 334)	(3 889)	(1 222)	(1 981)	(4 041)	22 766	27 252	17 279

FS183 Tswelopele - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2012/13	2013/14	2014/15	Cur	rent Year 2015	/16		edium Term R nditure Frame	
D. H I		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
R thousand		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2016/17	+1 2017/18	+2 2018/19
Revenue by Vote	1									
Vote 1 - Executive and Council		3 342	3 120	1 223	6 971	5 812	5 812	6 128	3 196	3 354
Vote 2 - Budget and Treasury Office		45 625	24 195	81 859	18 042	16 072	16 072	19 528	20 105	21 000
Vote 3 - Community and Social Services		4 755	4 151	92	2 490	2 157	2 157	2 631	2 725	2 799
Vote 4 - Public Safety		1 580	1 782	_	1 905	1 604	1 604	1 925	1 965	1 975
Vote 5 - Sport and Recreation		583	1	5 596	2 630	8	8	2 403	3 683	319
Vote 6 - Waste Management		11 143	11 883	3 862	11 667	9 723	9 723	12 008	12 558	12 986
Vote 7 - Waste Water Management		17 663	17 276	23 994	24 225	15 386	15 386	25 545	19 665	26 872
Vote 8 - Road Transport		14	26 700	2 320	7 914	677	677	7 671	13 319	8 785
Vote 9 - Water		18 783	17 843	4 220	21 011	17 522	17 522	45 938	51 768	41 768
Vote 10 - Electricity		36 403	38 098	22 681	53 128	41 031	41 031	56 744	55 238	58 884
Vote 11 - Corporate Services		1 547	1 009	671	1 356	788	788	457	480	495
Vote 12 - [NAME OF VOTE 12]		_	_	_	_	_	_	_	_	_
Vote 13 - [NAME OF VOTE 13]		_	_	_	_	_	_	_	_	_
Vote 14 - [NAME OF VOTE 14]		_	_	_	_	_	_	_	_	_
Vote 15 - [NAME OF VOTE 15]		_	_	_	_	_	_	_	_	_
Total Revenue by Vote	2	141 439	146 058	146 519	151 339	110 779	110 779	180 976	184 702	179 237
Expenditure by Vote to be appropriated	1									
Vote 1 - Executive and Council		30 620	13 411	11 877	24 044	12 329	12 329	34 424	34 705	34 865
Vote 2 - Budget and Treasury Office		14 327	35 017	21 115	19 979	15 631	15 631	23 143	17 959	18 896
Vote 3 - Community and Social Services		10 232	11 718	11 822	12 315	10 298	10 298	12 432	12 705	12 857
Vote 4 - Public Safety		1 382	1 699	1 996	2 364	1 759	1 759	2 045	2 175	2 295
Vote 5 - Sport and Recreation		1 362	694	706	_	138	138	127	150	175
Vote 6 - Waste Management		5 469	6 736	9 458	7 299	6 540	6 540	7 920	8 100	8 150
Vote 7 - Waste Water Management		8 281	8 610	14 177	13 878	9 661	9 661	11 442	11 859	12 010
Vote 8 - Road Transport		10 839	10 874	25 692	16 600	9 973	9 973	11 910	12 500	13 598
Vote 9 - Water		8 129	8 958	12 428	16 174	11 191	11 191	12 754	13 599	14 599
Vote 10 - Electricity		25 373	28 996	31 836	29 687	26 654	26 654	34 156	35 600	36 500
Vote 11 - Corporate Services		9 663	21 678	9 301	10 220	8 586	8 586	7 858	8 099	8 014
Vote 12 - [NAME OF VOTE 12]		_	_	_	_ [_	_	_	_	_
Vote 13 - [NAME OF VOTE 13]		_	_	_	_	_	_	_	_	_
Vote 14 - [NAME OF VOTE 14]		_	_	_	_	_	_	_	_	_
Vote 15 - [NAME OF VOTE 15]		_	_	_	_	_	_	_	_	_
Total Expenditure by Vote	2	125 674	148 391	150 408	152 561	112 760	112 760	158 209	157 450	161 957
Surplus/(Deficit) for the year	2	15 764	(2 334)	(3 889)	(1 222)	(1 981)	(1 981)	22 766	27 252	17 279

FS 183 Tswelopele - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2012/13	2013/14	2014/15		Current Ye	ear 2015/16			ledium Term R enditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue By Source											
Property rates	2	7 477	11 123	13 502	10 351	11 959	14 351	14 351	15 000	15 500	16 500
Property rates - penalties & collection charges		1			750				750	750	750
Service charges - electricity revenue	2	19 646	20 148	22 099	31 109	25 924	31 109	31 109	33 609	34 500	35 000
Service charges - water revenue	2	4 915	4 539	4 220	7 414	6 178	7 074	6 850	8 155	8 200	8 250
Service charges - water revenue	2	4 926	5 231	5 782	6 028	5 024	6 028	5 509	6 631	6 956	7 125
_	2									ŧ.	ı
Service charges - refuse revenue		2 716	3 507	3 863	3 410	2 841	3 410	3 049	3 750	3 987	4 120
Service charges - other		_	_	_		_	_	_	_	_	_
Rental of facilities and equipment		883	290	390	385	896	1 075	1 075	429	430	435
Interest earned - ex ternal investments		419	1 465	734	510	633	760	760	760	770	775
Interest earned - outstanding debtors		104	691	1 244	-	625	100	100	_	-	_
Dividends received		259	51	41	100	83	100	100	100	100	100
Fines		259	299	374	328	117	388	388	140	150	155
Licences and permits		1	6	10	-	40	-	-	60	65	75
Agency services		195	_	_	_	100	_	_	_	_	_
Transfers recognised - operational		65 740	69 118	68 903	66 373	53 041	63 499	63 499	62 464	59 628	63 066
Other revenue	2	1 065	783	979	4 010	819	4 238	4 238	2 145	6 880	6 792
Gains on disposal of PPE	1 - 1	159	700	373	4 010	2 500	7 200	7 200	2 077	0 000	0 7 3 2
	╂━━━┫	108 766	117 251	122 142	130 769	110 780	132 132	131 028	136 070	137 917	143 143
Total Revenue (excluding capital transfers and contributions)		100 700	117 231	122 142	130 709	110 780	132 132	131 020	130 070	137 917	145 145
	┼──┤										
Expenditure By Type											
Employ ee related costs	2	38 525	44 866	52 344	50 557	48 477	53 477	56 686	54 640	58 141	61 918
Remuneration of councillors	3	4 025	4 175	4 441 2 755	5 331 2 501	- 2.094	5 331	5 331 2 501	5 815 2 501	5 900	5 959 2 501
Debt impairment	8 8	4 113	16 533			2 084	2 501 _		2	2 501	1
Depreciation & asset impairment Finance charges	2	19 331 3 587	19 853 4 027	20 064 1 984	19 669 2 008	1 707	2 008	19 669 2 008	19 669 2 088	19 669 2 088	19 669 2 088
Bulk purchases	2	28 338	29 289	32 024	26 750	26 596	28 900	28 900	31 300	32 500	33 700
Other materials	8	26 336	4 501	7 258	7 635	20 590	8 836	8 836	6 751	7 000	7 250
Contracted services		_	34	23	1 500	750	2 000	2 000	650	750	750
Transfers and grants		_	_	_	2 820	4 399	2 000	2 000	_	750	750
Other expenditure	4, 5	27 689	25 101	29 462	33 790	28 747	30 997	30 997	34 796	28 901	28 123
Loss on disposal of PPE	1., 0	67	12	53	00.00	20 1 11	00 001	00 00.	01100	20 001	20 .20
Total Expenditure	1	125 674	148 391	150 408	152 561	112 761	134 049	156 927	158 209	157 450	161 958
Surplus/(Deficit)		(16 908)	(31 140) 28 809	(28 266) 24 378	(21 792)	(1 980)	(1 917)	(25 899)	(22 139) 44 906	(19 533) 46 785	(18 815) 36 094
Transfers recognised - capital Contributions recognised - capital	6	32 673	20 009	24 376	20 571	_	<u> </u>	_	44 906	46 765	36 094
Contributed assets	0	-	_	_	_	-	_	_	_	_	_
		45.765	(2.224)	(2.000)	(4.224)	(4.000)	(4.047)	(25,000)	22.767	27.252	47 070
Surplus/(Deficit) after capital transfers &		15 765	(2 331)	(3 888)	(1 221)	(1 980)	(1 917)	(25 899)	22 767	27 252	17 279
contributions											
Tax ation Surplus/(Deficit) after taxation		15 765	(2 224)	(2 200)	(4.224)	(1 000)	(1.047)	(25 900)	22 767	27 252	17 279
Surplus/(Deficit) after taxation		15 /65	(2 331)	(3 888)	(1 221)	(1 980)	(1 917)	(25 899)	22 /6/	21 252	17 279
Attributable to minorities		45 70-	(0.004)	(0.000)	(4.004)	(4.000)	(4.04-)	/OF 000°	00 70-	07.050	47.0-0
Surplus/(Deficit) attributable to municipality	1 _ 1	15 765	(2 331)	(3 888)	(1 221)	(1 980)	(1 917)	(25 899)	22 767	27 252	17 279
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		15 765	(2 331)	(3 888)	(1 221)	(1 980)	(1 917)	(25 899)	22 767	27 252	17 279

FS183 Tswelopele - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2012/13	2013/14	2014/15		Current Ye	ear 2015/16			ledium Term R nditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - Ex ecutive and Council		_	485	_	- 1	_	_	_	_	_	_
Vote 2 - Budget and Treasury Office		_	-	_	- 1	_	_	_	_	_	_
Vote 3 - Community and Social Services		_	-	_	- 1	_	_	_	_	_	_
Vote 4 - Public Safety		_	- 1	_	-	_	_	_	_	_	_
Vote 5 - Sport and Recreation		963	-	_	-	_	_	_	2 393	3 673	309
Vote 6 - Waste Management		_	-	_	-	_	_	_	_	_	_
Vote 7 - Waste Water Management		28 914	19 160	21 313	5 661	_	_	_	_	599	7 805
Vote 8 - Road Transport		_	4 946	3 668	- 1	_	_	_	6 865	12 514	7 980
Vote 9 - Water		_	- 1	_	- 1	_	_	_	24 170	30 000	20 000
Vote 10 - Electricity		_	- 1	_	- 1	_	_	_	_	_	_
Vote 11 - Corporate Services		_	- 1	_	-	_	_	_	_	_	_
Vote 12 - [NAME OF VOTE 12]		_	-	_	-	_	_	_	_	_	_
Vote 13 - [NAME OF VOTE 13]		_	-	_	_	_	_	_	_	_	_
Vote 14 - [NAME OF VOTE 14]		_	-	_	-	_	_	_	_	_	_
Vote 15 - [NAME OF VOTE 15]		_	-	_	-	_	_	_	_	_	_
Capital multi-year expenditure sub-total	7	29 877	24 591	24 981	5 661	-	-	_	33 428	46 785	36 094
Single-year expenditure to be appropriated	2										
Vote 1 - Executive and Council		_	- 1	2 517	_	_	_	_	_	_	_
Vote 2 - Budget and Treasury Office		153	_	132	_	_	_	_	_	_	_
Vote 3 - Community and Social Services		255	_	76	_	_	_	_	_	_	_
Vote 4 - Public Safety		_	_	_	_	_	_	_	_	_	_
Vote 5 - Sport and Recreation		_	8 810	_	2 610	_	_	_	_	_	_
Vote 6 - Waste Management		_	-	_	-	_	_	_	_	_	_
Vote 7 - Waste Water Management		_	-	_	- 1	_	_	_	6 478	_	_
Vote 8 - Road Transport		_	-	_	7 800	_	_	_	_	_	_
Vote 9 - Water		_	-	_	- 1	_	_	_	_	_	_
Vote 10 - Electricity		_	-	436	4 500	_	_	_	5 000	_	_
Vote 11 - Corporate Services		_	-	210	-	_	_	_	_	_	_
Vote 12 - [NAME OF VOTE 12]		_	-	_	-	_	_	_	_	_	_
Vote 13 - [NAME OF VOTE 13]		_	-	_	-	_	_	_	_	_	_
Vote 14 - [NAME OF VOTE 14]		_	-	_	- 1	_	_	_	_	_	_
Vote 15 - [NAME OF VOTE 15]		_	- 1	_	- "	_	_	_	_	_	_
Capital single-year expenditure sub-total		408	8 810	3 371	14 910	_	_	_	11 478	_	_
Total Capital Expenditure - Vote		30 284	33 401	28 352	20 571	_	_	_	44 906	46 785	36 094

FS183 Tswelopele - Table A6 Budgeted Financial Position

Description	Ref	2012/13	2013/14	2014/15		Current Ye	ear 2015/16		2016/17 Medium Term Revenue & Expenditure Framework			
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year	
R tilousaliu		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2016/17	+1 2017/18	+2 2018/19	
ASSETS												
Current assets												
Cash		14 111	4 478	4 650	6 500	7 000	6 500	6 500	9 000	10 800	11 986	
Call investment deposits	1	-	8 370	1 706	1 500	1 650	1 500	1 500	1 500	1 500	1 500	
Consumer debtors	1	7 681	1 746	9 387	7 000	5 549	7 000	7 000	5 000	6 499	11 999	
Other debtors		3 652	1 689	5 493	1 500	1 750	1 500	1 500	-	-	_	
Current portion of long-term receivables		-	-	-	-	_	-	_	_	-	-	
Inv entory	2	220	341	540	50	65	50	50	220	250	200	
Total current assets		25 664	16 624	21 776	16 550	16 014	16 550	16 550	15 720	19 049	25 685	
Non current assets												
Long-term receivables		_	_	_	_	_	_	_	_	_	_	
Investments		_	917	972	212	_	212	212	_	_	_	
Inv estment property		23 876	23 699	23 521	13 066	13 066	13 066	13 066	23 076	23 076	23 076	
Investment in Associate			_						_			
Property, plant and equipment	3	358 208	405 117	413 136	403 975	420 524	446 543	467 827	429 251	429 301	429 351	
Agricultural		- 000 200	100 117	-	100 07 0	120 02 1	-	107 027	120 201	-	120 001	
Biological		1 131	1 185	2 254	990	1 050	990	990	2 200	2 250	2 300	
Intangible		19	- 1 100 -		12	13	12	12	2 200	2 200	- 2 500	
Other non-current assets		897	_	_	823	1 035	823	823	987	992	998	
Total non current assets		384 132	430 918	439 883	419 078	435 688	461 646	482 930	455 514	455 619	455 725	
TOTAL ASSETS	-	409 795	447 542	461 659	435 628	451 702	478 196	499 480	471 234	474 668	481 410	
				.0								
LIABILITIES												
Current liabilities												
Bank overdraft	1	1.004	045		550	550	550	550	050	050	050	
Borrow ing	4	1 694	615	_	550	550	550	550	650	650	650	
Consumer deposits	١.	538	459	783	_	_	_	_	550	576	578	
Trade and other payables	4	17 585	16 977	34 818	11 000	8 000	11 000	11 000	9 000	10 500	11 000	
Provisions		490	418	2 010	_	_	_	_	_	_	_	
Total current liabilities		20 307	18 469	37 611	11 550	8 550	11 550	11 550	10 200	11 726	12 228	
Non current liabilities												
Borrow ing		12 209	11 250	10 622	13 182	13 182	13 182	13 182	11 280	10 630	9 980	
Provisions		18 684	12 814	11 797	4 200	4 450	4 200	4 200	_	-	-	
Total non current liabilities		30 893	24 064	22 419	17 382	17 632	17 382	17 382	11 280	10 630	9 980	
TOTAL LIABILITIES		51 201	42 533	60 030	28 932	26 182	28 932	28 932	21 480	22 356	22 208	
NET ASSETS	5	358 595	405 009	401 629	406 696	425 520	449 264	470 548	449 754	452 312	459 202	
COMMUNITY WEALTH/EQUITY												
Accumulated Surplus/(Deficit)		358 595	405 009	401 629	406 696	425 520	406 696	406 696	449 754	449 754	449 754	
Reserves	4	-	-	-	-	-	-	-	-	-	-	
	₹ 7											
TOTAL COMMUNITY WEALTH/EQUITY	5	358 595	405 009	401 629	406 696	425 520	406 696	406 696	449 754	449 754	449 754	

FS183 Tswelopele - Table A7 Budgeted Cash Flows

Description	Ref	2012/13	2013/14	2014/15		Current Ye	ar 2015/16			ledium Term R enditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates, penalties & collection charges		38 786	816	1 984	11 101	15 101	15 101	15 101	15 750	16 250	17 250
Service charges		95 868	36 927	43 350	47 961	47 961	47 961	47 961	52 145	53 643	54 495
Other rev enue		-	-	-	4 724	5 701	4 724	4 724	4 851	7 525	7 457
Gov ernment - operating	1	419	99 607	100 552	66 373	63 499	62 749	62 749	62 464	59 628	63 066
Gov ernment - capital	1	146	-	-	20 571	41 855	41 855	41 855	44 906	46 785	37 515
Interest		-	1 465	734	510	760	760	760	760	770	775
Div idends		_	51	41	100	100	100	100	100	100	100
Payments											
Suppliers and employees		(102 351)	(100 430)	(122 124)	(119 863)	(130 865)	(117 063)	(117 063)	(133 952)	(133 192)	(137 700)
Finance charges		(3 292)	(3 906)	(1 982)	(2 501)	(2 008)	(2 501)	(2 501)	(2 088)	(2 088)	(2 088)
Transfers and Grants	1		_ 1	_	(4 200)	(2 820)	(4 200)	(4 200)		_	
NET CASH FROM/(USED) OPERATING ACTIVIT	ÎES	29 576	34 530	22 555	24 775	39 283	49 486	49 486	44 936	49 421	40 870
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		155	18	117	_	_	_	_	_	_	_
Decrease (Increase) in non-current debtors									_	_	_
Decrease (increase) other non-current receiv able	es								_	_	_
Decrease (increase) in non-current investments	ĺ								_	_	_
Payments											
Capital assets		(30 414)	(33 401)	(28 352)	(20 571)	(41 855)	(41 855)	(41 855)	(44 906)	(46 785)	(37 515)
NET CASH FROM/(USED) INVESTING ACTIVITIE	ËS	(30 259)	(33 383)	(28 235)	(20 571)	(41 855)	(41 855)	(41 855)	••••••••••		
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans									_		_
Borrowing long term/refinancing									_	_	_
Increase (decrease) in consumer deposits											
Payments									_	_	_
Repay ment of borrowing		(428)	(2 409)	(814)	(503)	_	(503)	(503)	(1 100)	(1 100)	(1 100)
NET CASH FROM/(USED) FINANCING ACTIVIT	IES	(428)	(2 409)	(814)	(503)	_	(503)	(503)			
				***************************************	3 701	(2.572)	7 128	7 128	•	ļ	2 255
NET INCREASE/ (DECREASE) IN CASH HELD Cash/cash equivalents at the year begin:	2	(1 110) 15 220	(1 262) 14 111	(6 493) 12 848	5 122	(2 572) 6 284	6 284	6 284	(1 070) 6 355	5 285	2 255 6 821
										1	
Cash/cash equivalents at the year end:	2	14 110	12 849	6 355	8 823	3 712	13 412	13 412	5 285	6 821	9 076

FS183 Tswelopele - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2012/13	2013/14	2014/15		Current Ye	ear 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	1	Budget Year	
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2016/17	+1 2017/18	+2 2018/19	
Cash and investments available												
Cash/cash equivalents at the year end	1	14 110	12 849	6 355	8 823	3 712	13 412	13 412	5 285	6 821	9 076	
Other current investments > 90 days		1	(1)	1	(823)	4 938	(5 412)	(5 412)	5 215	5 479	4 410	
Non current assets - Investments	1	-	917	972	212	_	212	212	_	_	-	
Cash and investments available:		14 111	13 765	7 327	8 212	8 650	8 212	8 212	10 500	12 300	13 486	
Application of cash and investments												
Unspent conditional transfers		-	1 680	_	-	_	_	_	_	_	-	
Unspent borrowing		-	_	-	-	_	_		_	_	-	
Statutory requirements	2											
Other working capital requirements	3	(18 588)	12 263	21 960	2 500	(1 205)	2 498	2 358	3 854	4 001	(999)	
Other provisions									•	8	8	
Long term investments committed	4	-	_	-	-	-	_	-	-	_	-	
Reserves to be backed by cash/investments	5											
Total Application of cash and investments:		(18 588)	13 943	21 960	2 500	(1 205)	2 498	2 358	3 854	4 001	(999)	
Surplus(shortfall)	T	32 699	(178)	(14 633)	5 712	9 855	5 714	5 854	6 646	8 299	14 485	

Description	2012/13	2013/14	2014/15				2016/17 Medium Term Revenue & Expenditure Framework			
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	
ASSET REGISTER SUMMARY - PPE (WDV)	-	-	-	-	-	_	-	_	_	
Infrastructure - Road transport	58 564	58 992	62 660	66 792	62 292	66 792	66 792	66 792	66 792	
Infrastructure - Electricity	27 403	28 193	28 629	32 693	31 893	32 693	32 693	32 693	32 693	
Infrastructure - Water	76 918	81 504	81 504	81 504	92 304	81 504	81 504	81 504	81 504	
Infrastructure - Sanitation	93 839	165 957	182 142	186 688	189 422	186 688	186 688	186 688	186 688	
Infrastructure - Other	8 030	16 588	16 588	17 688	17 678	17 688	17 688	17 688	17 688	
Infrastructure	264 754	351 233	371 523	385 364	393 589	385 364	385 364	385 364	385 364	
Community	5 027	8 810	-	2 610	5 664	2 610	2 610	2 610	2 610	
Heritage assets	_	-	-	-	-	-	_	_	_	
Investment properties	23 876	23 876	23 876	13 066	13 066	13 066	23 076	23 076	23 076	
Other assets	88 427	20 012	8 928	16 001	9 842	16 001	16 001	16 001	16 001	
Agricultural Assets	-	-	-	-	-	-	-	_	_	
Biological assets	1 131	1 185	8 810	990	990	990	2 200	2 250	2 300	
Intangibles	19	_	_	12	12	12	_	_	_	
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	383 234	405 116	413 137	418 043	423 163	418 043	429 251	429 301	429 351	

FS183 Tswelopele - Table A10 Basic service delivery measurement

Description	Ref	2012/13	2013/14	2014/15	Cur	rent Year 2015	5/16	1	edium Term R nditure Frame	
Description	Kei	0-4	0	04	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2016/17	+1 2017/18	+2 2018/19
Household service targets	1								WOODWOOD TO THE PERSON OF THE	
Water:										
Piped water inside dwelling		-	3 825	3 825	3 825	3 825	3 825	3 825	3 825	3 825
Piped water inside yard (but not in dwelling)		-	7 022	7 022	7 022	7 022	7 022	7 022	7 022	7 022
Using public tap (at least min.service level)	2	-	632	632	632	632	632	632	632	632
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	_	-
Minimum Service Level and Above sub-total		_	11 479	11 479	11 479	11 479	11 479	11 479	11 479	11 479
Using public tap (< min.service level)	3	-	514	514	514	514	514	514	514	514
Other water supply (< min.service level)	4	-	-	-	-	_	-	_	_	_
No water supply		-	-	-	-	-	-	_	_	-
Below Minimum Service Level sub-total		-	514	514	514	514	514	514	514	514
Total number of households	5	-	11 993	11 993	11 993	11 993	11 993	11 993	11 993	11 993
Sanitation/sewerage:										
Flush toilet (connected to sew erage)		_	9 213	9 213	11 992	11 992	11 992	11 992	11 992	11 992
Flush toilet (with septic tank)		_	523	523	_	_	_	_	_	_
Chemical toilet		_	143	143	_	_	_	_	_	_
Pit toilet (v entilated)		_	810	810	_	_	_	_	_	_
Other toilet provisions (> min.service level)		_	272	272	_	_	_	_	_	_
Minimum Service Level and Above sub-total		_	10 961	10 961	11 992	11 992	11 992	11 992	11 992	11 992
Bucket toilet		_	82	82	_	_	_	_	_	_
Other toilet provisions (< min.service level)		_	949	949	_	_	_	_	_	_
No toilet provisions		_	_	_	_	_	_	_	_	_
Below Minimum Service Level sub-total		_	1 031	1 031	_	_	_	_	 	_
Total number of households	5		11 992	11 992	11 992	11 992	11 992	11 992	11 992	11 992
Energy:										
Electricity (at least min.service level)		_	11 021	11 021	11 021	11 021	11 021	11 021	11 021	11 021
Electricity - prepaid (min.service level)		_	-	11 021	11 021	11 021	11 021	11 021	11 021	- 11021
Minimum Service Level and Above sub-total			11 021	11 021	11 021	11 021	11 021	11 021	11 021	11 021
		_	11 021	11 021	11 021	11 021	11 021	11 021	11 021	11021
Electricity (< min.service level) Electricity - prepaid (< min. service level)			_	_	_	_		_	_	_
		-		_	_	_	_ _	_	_	_
Other energy sources Below Minimum Service Level sub-total										<u> </u>
Total number of households	5	_ _	11 021	- 11 021	11 021	11 021	- 11 021	11 021	11 021	11 021
	3	_	11 021	11 021	11 021	11 021	11 021	11 021	11 021	11 021
Refuse:										
Removed at least once a week		-	8 911	8 911	8 911	8 911	8 911	8 911	8 911	8 911
Minimum Service Level and Above sub-total		-	8 911	8 911	8 911	8 911	8 911	8 911	8 911	8 911
Removed less frequently than once a week		-	43	43	43	43	43	43	43	43
Using communal refuse dump		-	85	85	85	85	85	85	85	85
Using own refuse dump		-	1 635	1 635	1 635	1 635	1 635	1 635	1 635	1 635
Other rubbish disposal		-	1 039	1 039	1 039	1 039	1 039	1 039	1 039	1 039
No rubbish disposal		_	279	279	279	279	279	279	279	279
Below Minimum Service Level sub-total		_	3 081	3 081	3 081	3 081	3 081	3 081	3 081	3 081
Total number of households	5	-	11 992	11 992	11 992	11 992	11 992	11 992	11 992	11 992

5. Explanatory notes to budget

Table A1 is a summary of the budget of Tswelopele Local Municipality that gives an overview of the of the budget, it includes, the following key aspects

Financial Performance: This is a summary of income statement of the Municipality

Capital Expenditure and funding sources: This gives a brief overview of the capital expenditure and its funding sources

Financial Position: This is the balance sheet of Tswelopele Local Municipality

Cash Flow: This gives a brief overview of the Cash flow of the Municipality

Asset Management: This is the overview of the total assets of the Municipality

Free Services: This section gives the total amount of free basic services as provided by the municipality.

This is the most important as it gives users of the budget a "snapshot" of what is going to follow in the next nine (9) main table

Explanatory Notes to Table A2

- 1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification.
- 2. Total Revenue on this table includes capital revenues (Transfers recognised capital) and so does not balance to the operating revenue shown on Table A4 as Table A4 exclude capital transfers

Explanatory Note to Table A3

- 1. Table A3 is an overview of the budgeted financial performance in relation to the revenue and expenditure per municipal vote.
- 2. From the above it can be seen that all trading services are making surpluses, and this is attributable to the following
 - a. Council proposes a 14% on electricity tariffs
 - b. An increase of 6% on refuse, 6% on sewerage and 6% on water tariffs
 - c. 8% Increase for Property rates on properties which are not agricultural and 2% for agricultural properties
 - d. Cut on non-priority spending

3. Profits made on this services are used to subsidise non-trading services

Explanatory note on table A4

- 1. Services charges relating to electricity, water, sanitation and refuse removal constitutes the biggest component of the budgeted revenue of Tswelopele Local Municipality
- 2. Transfers recognised operating includes the local government equitable share and other operating grants from national and provincial government.
- 3. Major component of expenditure relates to employee costs, which accounts for 42% of the total expenditure
- 4. Transfers recognised capital is decreasing over the mid-term and this is due to the decrease in the population of the community of Tswelopele Local Municipality according to Census 2011 data.

Explanatory note on Table A5

1. Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.

The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations.

Explanatory Notes to Table A6

- 1. Table A6 is consistent with international standards of good financial management practice, and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
- 2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as "accounting" Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.

The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.

Explanation to Table A7

- 1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
- 2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.

Explanatory note to table A8

- 1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 Funding a Municipal Budget.
- 2. Considering the requirements of section 18 of the MFMA, it can be concluded that the Final budget for 2016/17 MTREF is funded because Municipality anticipates making a profit over the MTREF.

Explanatory Note for Table A9

1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.

Explanatory notes to Table A10

1. Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.

PART 2

1. Municipal budget process

Municipal Financial Management Act (MFMA) mentions six (6) steps (i.e. Planning, Strategizing, Preparing, Tabling, Consulting and Finalising/ Adopting) that the municipality must follow in order to prepare the annual budget that is credible. The planning and strategizing processes started with the preparation of budget timelines as required by MFMA and IDP review process plan. Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the annual budget. In addition, Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

Due to the size of the municipality, the functions of the Budget Steering Committee are performed by the Finance Committee and much still needs to be done to ensure that the committee is effective throughout the financial year and exercises oversight not only on the budget but the overall financial management at the municipality and advice / recommend to Council accordingly. Furthermore, there is a need for resuscitation of the MSA section 79 committee to assist Council in playing its oversight role on the administration matters of the municipality.

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year (i.e. in August 2015) a time schedule that sets out the process to revise the IDP and prepare the annual budget. The Mayor tabled the required IDP process plan and budget timeline schedule in line with the applicable legislation. The IDP process plan and budget timeline schedule were tabled to Council during August 2015. However, adherence to these plans was not achieved as the processes were not undertaken exactly at the dates that were indicated in the plans.

As per the budget timelines all the department heads were asked to give their inputs on the annual budget. They were given until the end of November 2015, in order to allow the Budget & Treasury Office to undertake the technical compilation of the annual budget. The Budget & Treasury Office of the municipality under the leadership of the Chief Financial Officer prepared the draft budget, which will be tabled to Council at the end of March 2016 as stipulated in the MFMA.

Council having approved the draft budget, the municipality must embark on the public participation process. Annual budget and IDP of the municipality will be placed at municipal offices and libraries and communities and relevant stakeholders were requested to provide inputs on the tabled budget. The Mayor, assisted by Councillors and Municipal Officials will embark on the community consultations at various wards within the municipality.

The public participation processes is used as an arena for co-management in which the community and the municipality decide together where and how the resources will be allocated. Furthermore, it is the objective of the municipality to move away from informing the community about what it plans to do, but rather to allow the community to influence development and resource allocation.

2. Overview of the alignment of annual budget with integrated development plan

The annual review of the Integrated Development Plan is a legislative requirement in terms of section 34 of the Municipal Systems Act. It stipulates that a Municipal Council must review its integrated plan annually in accordance with an assessment of its performance measurements in terms of section 41; and to the extent that changing circumstances so demand; and may amend its integrated development plan in accordance with a prescribed process.

The Annual Budget and the IDP are inextricably linked to one another, something that has been formalised through the promulgation of the Municipal Finance Management Act in 2004.

In compliance with the Municipal Structures Act and Municipal Finance Management Act the municipality's budget must be informed by and aligned to the IDP objectives. The budgetary allocations for both capital and operating expenditure need to be undertaken in a manner that will not only ensure that the IDP outcomes are achieved but also leads to the municipality's vision being realized. This ensures that the IDP directs the development and implementation of projects.

Over the years, Auditor General has been raising exceptions that the Integrated Development Plan and Annual Budget are not aligned to each other. Furthermore, the Key Performance Indicators were not measurable and with no target dates. The performance management system is also not effective at the municipality as there is no dedicated unit or official entrusted with performance management. This in essence affected the audit opinion of the Auditor General on the predetermined objectives (although this was not necessarily expressed / reported in the audit report).

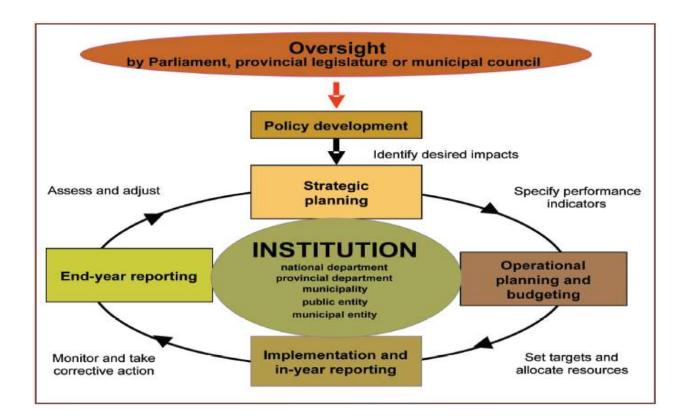
For the 2016/17 financial year, quite substantial effort has been devoted towards ensuring that the Integrated Development Plan and Annual Budget are aligned as required by the MFMA. The process of reconciling financial plan to its Integrated Development Plan created a whole new method of budgeting at the municipality. Council will in the future ensure that priorities within the budget are focused towards its strategies and objectives.

Plans have been put in place for implementation during the 2016/17 financial year, to improve linkage between the IDP and Annual Budget. Furthermore, financial resources have been allocated to operationalize performance management at the municipality. The municipality view the public participation and performance management is one of the important factors during 2015/16 financial. As such the municipality included in its budget and IDP the improvement in ward consultation and the total project value is R100 000 and the funding is entirely from Municipal funds.

3. Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the predetermined strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the municipality has reviewed and will operationalize its performance management framework. The following diagram further explains the process of planning, budgeting and reporting in Municipal environment:

Graph - Planning and Reporting Cycle



A concentrated effort was made during the IDP review to ensure that it contains measurable performance objectives. From the measurable performance objectives, key performance indicators will be deduced to be included in the service delivery and budget implementation plan when it is submitted to the Mayor for approval (subsequent to the approval of the IDP and MTREF by Council).

In line with section 69(3) (a) of the Municipal Finance Management Act, which requires the Accounting Officer to submit a Service Delivery and Budget Implementation Plan (SDBIP) to the Mayor no later than 14 days after the approval of the budget and drafts of the performance agreement as required in terms of section 57 (1) (b) of the Municipal Systems Act, plans are in place to ensure compliance with this prescript.

The Service Delivery and Budget Implementation Plan will provide a vital link between the Mayor, Council (executive) and the Administration, and facilitates the process for holding management accountable for its performance. It is the intention of Management to properly formulate the SDBIP to ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. The table below shows the performance indicators of the Municipality.

3.1. Performance indicators and Benchmarking

The following ratios are the analysis of performance of the Municipality for 2016/2017

• Current Ratio

The current ratio measures the ability of the municipality to pay off its short term liability, the ratio should be 2:1, to assets, however, the ratio of Tswelopele Local Municipality is almost 1.4, and this is not a good sign and the municipality may in future struggle to settle its liability

Gearing

Gearing measures to what extend are the operation of the Municipality financed form Borrowings, and the gearing of the Municipality is zero (o), and this is a good sign, because it shows that the Municipality is not relying on borrowings

• Creditors Management

The municipality anticipates that it will be in a position to pay off its 100% creditors by the due date; this is in terms of section 65 of the Municipal Finance Management Act

The anticipated performance of the municipality is on an acceptable level.

4. Overview of budget related policies

Tswelopele Budget process is guided and governed by relevant legislation and budget related policies. The main purpose of budget related policies is to govern and guide process and inform the projections of the medium term. The following budget related policies:

4.1. Review of credit control and debt collection policies

The collection rate of the municipality is currently between 65% - 75%, and it is because of this that the policy will be reviewed for 2015/2016 Financial Year. The Municipality aims to increase the collection rate to 85% by the end of 2016/2017 Financial Year

Despite a credible policy that has been adopted by Municipal Council for the 2015/16 financial year, there has been a great challenge in terms of its effective implementation. Failure to adhere to the policy and ineffective procedures has led increase in debtors. Robust credit control will come handy for the municipality to collect the budgeted revenue and the current outstanding debtors.

One of the deliverables for the Chief Financial Officer is the development of a revenue enhancement strategy with view of increasing revenue collection. However, the culture of non-

payment for services has inculcated into the community. As such political will, support and buy-in will be essential to change the mind-set of the communities.

4.2. Asset Management Policy

The Municipality fully implemented generally recognised accounting principle (GRAP 17) and a policy on asset management was approved by council during 2011/2012 financial year. The Municipality is planning to review this policy for 2016/2017 financial year.

The Asset Management policy is considered as a strategic guide in ensuring a sustainable approach to asset renewal, repairs and maintenance and is utilised as a guide to the selection and prioritisation of individual capital projects. In addition the policy prescribes the accounting and administrative policies and procedures relating to property, plant and equipment (fixed assets).

4.3. Supply Chain Management Policy

The Supply Chain Management Policy was adopted by Council during 2007 and has been reviewed on an annual basis since then. The policy was further supplemented by the adoption of the Procurement Policy.

SCM Policy was reviewed for 2016/2017 financial year.

4.4. Budget and Virement Policy

A submission has been made to Council for approval of both the budget policy and virement policy distinct from each other. These policies are aimed at guiding the municipality in terms of compiling a credible and funded budget as required by the MFMA and also to guide the municipality in terms of shifting of funds during the financial year. In addition to these policies, the mid-year budget assessment is used to guide and inform the mid-year performance review and adjustment budget process.

The Municipality doesn't have an adjustment budget policy as the adjustments budget process is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability in the financial management practices of municipalities.

4.5. Investment Policy

The cash management and investment policy was amended by Council for implementation during 2015/16 financial year. The aim of the policy is to ensure that the municipality's surplus cash and investments are adequately managed, especially the funds set aside for the cash backing of certain reserves and conditional grants that needs to be cash-backed. There are no significant changes effected to the policy.

4.6. Tariff Policies

The municipality's tariff policies provide a broad framework within which the Council can determine fair, transparent and affordable charges that also promote sustainable service delivery. The policies have been approved on various dates and a consolidated tariff policy is envisaged to be compiled for ease of administration that all proposed tariffs reflect the cost of providing such services. Over the years, the increase in tariffs was not always commensurate with the inflation rate. There were financial years where certain tariffs were not increased at all.

This is currently having negative impact on the budget as the current tariffs are not cost-reflective. The need has aroused to increase the tariff with rate higher than the inflation to catch up with the years where increases were not implemented.

4.7. Property Rates Policy

Tswelopele Local Municipality's property rates policy provides a framework within which the Council can determine fair, transparent and affordable charges that also promote sustainable service delivery, the policy is directly informed by section 229 of the Constitution of the Republic of South Africa and the Municipal Property Rates Act, act 6 of 2004.

4.8. Indigent Policy

The aim of the policy is to guide the municipality on the process of how to identify and register the indigent households in the Municipality. The indigent support policy was last reviewed during 2015/16 financial year and this policy prescribes the threshold for indigent consumers as well as the free basic service component. The municipality has been experiencing problems where indigent consumers have been utilising services above the threshold thereby being unable to pay for the services, especially on water. There are no major changes to the policy other than the move to say, that only indigent household be provided with free basic electricity. There is a need for the development of free basic services policy and possible promulgation of the by-law. The policy is currently being reviewed.

4.9. Bad debt write off policy

The policy guides how and when the municipality should write off its debtors, the current debtor's book is over R53 million, and it is in the light of the above that the policy was reviewed.

4.10. Related Policies

Municipality has also reviewed the following policies which have direct impact on the Annual Budget of the Municipality:

- Customer Care Policy
- Deposit Policy
- Petty Cash Policy

Soft copies of the policies may be downloaded from Tswelopele local Municipality website: www.tswelopele.gov.za

5. Overview of budget assumptions

The budget was prepared on the incremental budgeting process with the assumption that goods and services as previously budgeted will increase by a certain percentage which is more than the current CPI and zero based budgeting mainly on Petrol. The following tariffs were increased; Sewerage 6%, Refuse 6%, water 6%, Electricity 14% and property rates 8% on properties which are not agriculture and 2% on all agricultural properties. Salaries are budgeted for an increase of 6 %, this is informed by South African Local Bargaining Council collective agreement on salaries, the agreement was concluded in 2015, and it is effective until 2018. National Treasury MFMA circulars were used for other assumptions of the budget and the following are some of the assumptions made:

- 1. Economic climate and poverty levels within the municipality will remain the same / constant for major part of the financial year given the limited economic activities with the vicinity;
- 2. Cash flow projections will be strictly maintained to ensure the municipality's ability to meet its financial obligations;
- 3. No allocations as per the 2016 annual Division of Revenue Act will be withheld / offset by the National Treasury or paid back to the National Revenue Fund due to non-spending/non-compliance to conditions of the grants;
- 4. Operational costs will be maintained at current levels or reduced as cost containment measures and where there is material decrease in revenue collection rate, expenditure will have to be reduced at the same proportion;
- 5. Filling of vacant posts will be prioritised taking into account the cash flow projections of the municipality.

6. Overview of the funding of the budget

MFMA section 18 states that the expenditure of the budget may only be funded from:

- Realistically anticipated revenue to be collected
- Cash-backed accumulated funds from previous years' surpluses not committed for other purposes

Borrowed funds, but only for capital budget referred to in section 17 (2).

Tswelopele local municipality operating budget totals R 136 million and is funded from:

- Grants
- Service Charges
- Other revenue

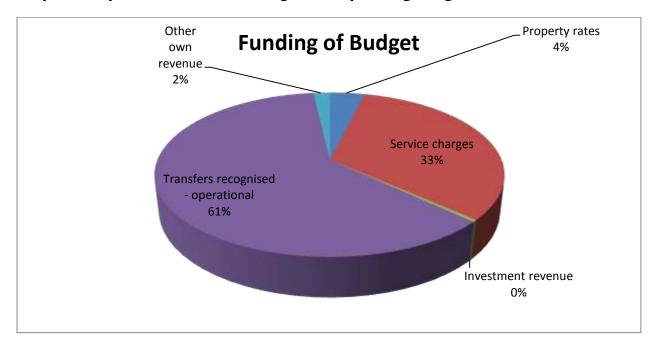
The capital budget of the municipal totals R 44 million, and is funded from:

- Municipal Infrastructure Grant
- Regional Bulk Infrastructure Grant
- Electricity demand grant

Currently the municipality has two types of investments, ABSA money market investments were it earns interest and Senwes Shares.

The municipality equitable share is R 59 589 000, the other grants that the municipality is receiving are; Financial management grant (FMG) - R 1 825 000, EPWP Grant - R 1 000 000, Municipal Infrastructure Grant - R 15 736 000, RBIG - R 24 710 000 and Electricity demand Grant of R 5 000 000, Total allocation are clearly distinguished in supporting table SA 20.

Graphical explanation of the Funding of the operating budget.



7. Expenditure on Allocations and Grant Programmes

Total Grants Allocated to Tswelopele Local Municipality are disclosed on table SA18

Financial Management Grant

Total allocation to Tswelopele Local Municipality is R 1 825 000, the condition of the grant is that the municipality must appoint five (5) financial interns, the municipality has appointed the interns and the stipends will be R 600 000, the grant is used for training of the municipal budget and treasury office officials, the grant will also be used to fund Standard chart of account (SCOA) Project.

Municipal infrastructure grant

The total allocation is R 15 736 000 and this amount will be spent on the following projects:

- Construction of sewerage network Tikwana
- Upgrading of Sportsfields Tikwana
- Upgrading of Sportsfields Hoopstad
- Construction of Road

Expanded Public Works Grant

As per the division of Revenue Act, the Municipality will receive R 1 000 000 for EPWP projects

Regional Bulk Infrastructure Grant

A total of R 24 710 000 has been allocated for rehabilitation of waste treatment plant in both Hoopstad and Bultfontein.

Electricity demand Grant

A total of R 5 million has been allocated to Tswelopele for Electricity network upgrades.

8. Allocations made by the municipality

Tswelopele Local Municipality uses equitable share to subsidise indigent households, the following table depicts this situation:

FS183 Tswelopele - Table A10 Basic service delivery measurement

Description	Ref	2012/13	2013/14	2014/15	Cur	rent Year 2015	i/16	2016/17 Medium Term Revenue & Expenditure Framework			
Description	Kei	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	
Household service targets	1										
Water:											
Piped water inside dwelling		-	3 825	3 825	3 825	3 825	3 825	3 825	3 825	3 825	
Piped water inside yard (but not in dwelling)		_	7 022	7 022	7 022	7 022	7 022	7 022	7 022	7 022	
Using public tap (at least min.service level)	2	_	632	632	632	632	632	632	632	632	
Other water supply (at least min.service level)	4	_	_	_	_		-	-	_	_	
Minimum Service Level and Above sub-total		-	11 479	11 479	11 479	11 479	11 479	11 479	11 479	11 479	
Using public tap (< min.service level)	3	_	514	514	514	514	514	514	514	514	
Other water supply (< min.service level)	4	-	-	_	-	-	-	-	_	-	
No water supply		_	-	_	-	_	_	_		-	
Below Minimum Service Level sub-total		_	514	514	514	514	514	514	514	514	
Total number of households	5	-	11 993	11 993	11 993	11 993	11 993	11 993	11 993	11 993	
Sanitation/sewerage:											
Flush toilet (connected to sew erage)		_	9 213	9 213	11 992	11 992	11 992	11 992	11 992	11 992	
Flush toilet (with septic tank)		_	523	523	-	_	_	_	_	_	
Chemical toilet		_	143	143	-	_	_	_	_	_	
Pit toilet (v entilated)		_	810	810	-	_	_	_	_	_	
Other toilet provisions (> min.service level)		_	272	272	_	_	_	_	_	_	
Minimum Service Level and Above sub-total		-	10 961	10 961	11 992	11 992	11 992	11 992	11 992	11 992	
Bucket toilet		_	82	82	-	_	_	_	_	_	
Other toilet provisions (< min.service level)		_	949	949	-	_	_	_	_	_	
No toilet provisions		_	-	_	-	_	_	_	_	-	
Below Minimum Service Level sub-total		_	1 031	1 031	-	_	_	_	-	_	
Total number of households	5	_	11 992	11 992	11 992	11 992	11 992	11 992	11 992	11 992	
Energy:											
Electricity (at least min.service level)		_	11 021	11 021	11 021	11 021	11 021	11 021	11 021	11 021	
Electricity - prepaid (min.service level)		_	- 11 021	- 11 021		-	-	-			
Minimum Service Level and Above sub-total			11 021	11 021	11 021	11 021	11 021	11 021	11 021	11 021	
Electricity (< min.service level)		_	- 11 021	- 11 021		-	-				
Electricity - prepaid (< min. service level)		_	_	_	_	_	_	_	_	_	
Other energy sources		_	_	_	_	_	_	_	_	_	
Below Minimum Service Level sub-total			_				_		 	_	
Total number of households	5	_	11 021	11 021	11 021	11 021	11 021	11 021	11 021	11 021	
									1		
Refuse:			0.044	0.044	0.044	0.044	0.044	0.044	0.044	0.044	
Removed at least once a week		-	8 911	8 911	8 911	8 911	8 911	8 911	8 911	8 911	
Minimum Service Level and Above sub-total		-	8 911	8 911	8 911	8 911	8 911	8 911	8 911	8 911	
Removed less frequently than once a week		-	43	43	43	43	43	43	43	43	
Using communal refuse dump		-	85	85	85	85	85	85	85	85	
Using own refuse dump		-	1 635	1 635	1 635	1 635	1 635	1 635	1 635	1 635	
Other rubbish disposal		-	1 039 279	1 039	1 039	1 039	1 039	1 039	1 039	1 039	
No rubbish disposal		_	279 3 081	279 3 081	279	279 3 081	279 3 081	279 3 081	279 3 081	279 3 081	
Below Minimum Service Level sub-total	1 - 1	_			3 081						
Total number of households	5	-	11 992	11 992	11 992	11 992	11 992	11 992	11 992	11 992	

Every household is receives 6 kl of water and indigent households receive 50 kwh of electricity, and the households that are 100% indigent also receive free sanitation and free removal of refuse.

9. Councillor and board members allowance and employee benefits

The actual increase will be determined when the Government Gazette on the Upper Limits of Councillors is issued and the necessary processes as per the gazette will be followed prior to implementation.

The Municipal System Act requires the Municipal Manager to develop a staff establishment for the municipality within a policy framework determined by the municipal council and subject to any applicable legislation. The Municipal Manager must submit the staff establishment to Council for consideration and approval. The Municipal System Act further requires the Municipal Manager to provide a job description for each post on the staff establishment and to attach to those posts the remuneration and other conditions of service as may be determined in accordance with any applicable labour legislation.

The increase on employee benefit was according to the South African Local Bargaining Council collective agreement.

In terms of the collective agreement, the municipality must fill all critical positions.

10. Contracts having future budgetary implications

In terms of regulation to the Municipal Finance Management Act, long term contracts are contracts that are more than 3 years and as such, the municipality do not have such contracts and further does not intend to enter into contracts that have future budgetary implications. In terms of the municipality's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Budget and Treasury Office.

11. Capital Expenditure Details

The total allocation for the 2016/17 financial year is R 44 906 000 and this amount will be spent on the following major projects:

- Construction of sewerage network: Tikwana
- Upgrading of Sportsfields: Tikwana
- Upgrading of Sportsfields: Hoopstad
- Upgrading of Roads
- Upgrading of Water reticulation
- Upgrading of Electricity reticulation

The balance of the total MIG allocation will be spent on operational cost for the Project Management Unit. Due to low revenue raising ability, the municipality is currently unable to contribute a substantial amount from its own internal funds towards capital. This is as result of the collection rates that are decreasing in an alarming rate. Detailed Capital is on SA36.

12.Legislation Compliance

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. In year reporting

Reporting to National Treasury in electronic format was fully complied with on a monthly basis.

2. Internship programme

Tswelopele Local Municipality is participating in the Municipal Financial Management Internship programme and has employed five interns undergoing training in various divisions of the Financial Services Department.

3. Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

4. Audit Committee

An Audit Committee has been established and is fully functional.

5. Service Delivery and Implementation Plan

The detail SDBIP document is on a draft stage

6. Annual Report

Annual report is compiled in terms of the MFMA and National Treasury requirements.

7. Integrated Development Plan

The IDP of the Municipality were tabled on the 30th March 2016 together with the Budget of the municipality

8. Approval of the annual budget

The Annual budget of the Municipality was tabled on the 30th March 2016.

9. Policies and bylaws

The municipality has compiled the various policies as required by various legislations as well as the Municipal Budget and Reporting regulations. The challenge has been on implementation and adherence to such policies subsequent to their approval by Council. Bylaws are yet to be promulgated, currently at draft / compilation stage.

13. Supporting tables

Supporting tables' purpose is to clarify all the issues as outlined in table A1 – A10, highlighted in this section are few tables that were deemed to be most important, all other tables are in the prescribed budget template as issued by National Treasury.

The following tables will be discussed in the following pages:

- SA 2 Financial Performance Budget by Source
- SA 10 funding measurements
- SA 15 investments
- SA 18 Grants

FS183 Tswelopele - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

FS183 Tswelopele - Supporting Table SA	Z IVIC		ž		į .			· · ·								8	
		Vote 1 -	Vote 2 -	Vote 3 -	Vote 4 -	Vote 5 -	Vote 6 -	Vote 7 -	Vote 8 -	Vote 9 -	Vote 10 -	Vote 11 -	Vote 12 -	Vote 13 -	Vote 14 -	Vote 15 -	Total
Description	Ref	Executive	Budget and	Community	Public Safety	Sport and	Waste	Waste Water	Road	Water	Electricity	Corporate	[NAME OF	[NAME OF	[NAME OF	[NAME OF	ĺ
		and Council	Treasury	and Social		Recreation	Management	Management	Transport			Services	VOTE 12]	VOTE 13]	VOTE 14]	VOTE 15]	ĺ
R thousand	,		Office	Services													ĺ
Revenue By Source	1																+
			45.000														45.000
Property rates Property rates - penalties & collection charges		-	15 000	-	-	-	-	-	-	-	-	-					15 000 750
		-	750	-	-	-	-	-	-	-	- 33 609	-					33 609
Service charges - electricity revenue		-	-	-	-	-	-	-	-	- 0.455	33 609	-					
Service charges - water revenue		-	-	-	-	-	-	- 0.024	-	8 155	-	-					8 155
Service charges - sanitation revenue		-	-	-	-	-	- 3 750	6 631	-	-	-	-					6 631 3 750
Service charges - refuse revenue		_	-	-	-	-	3	-	-	-	-	-					
Service charges - other		-	-	-	-	-	-	-	-	-	-	- 259					-
Rental of facilities and equipment		-	- 700	120	-	10	-	-	40	-	-						429
Interest earned - external investments		-	760	-	-	-	-	-	-	-	-	-					760
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-	-	-					-
Dividends received		-	100	-	-	-	-	-	-	-	-	-					100
Fines		-	-	_	140	-	-	-	-	-	-	-					140
Licences and permits		-	-	60	-	-	-	-	-	-	-	-					60
Agency services			_	_	-	-	-	-			_	_					
Other rev enue		4	268	317		-		1	38	49	443	198					1 317
Transfers recognised - operational		4 047	2 650	2 134	1 785	-	8 257	12 435	727	13 564	17 693	-					63 291
Gains on disposal of PPE		2 077	-	_	-	_	-		_								2 077
Total Revenue (excluding capital transfers and	cont	6 128	19 528	2 631	1 925	10	12 007	19 067	805	21 768	51 744	457	-	-	-	-	136 069
Expenditure By Type																	ĺ
Employ ee related costs		5 070	8 778	11 096	1 834	-	5 846	4 224	7 760	2 989	1 189	5 855					54 640
Remuneration of councillors		5 815	-	_	-	-	-	-	-	_	-	-					5 815
Debt impairment		_	700	_	_	-	330	750	_	660	61	-					2 501
Depreciation & asset impairment		_	_	_	_	_	-	-	_	_	-	-					-
Finance charges		_	80	_	_	_	-	2 008	_	_	_	_					2 088
Bulk purchases		_	_	_	_	_	-	_	_	3 300	28 000	_					31 300
Other materials		23	10	195	12	100	300	1 200	2 210	440	2 030	231					6 751
Contracted services		_	600	_	_	_	-	_	_		_	50					650
Transfers and grants		1 480	1 925		_	_	-	-	_	_	-	_					3 405
Other expenditure		2 368	11 050	1 141	199	27	1 445	3 260	1 940	5 365	2 876	1 721					31 390
Loss on disposal of PPE						_											_
Total Expenditure		14 755	23 143	12 432	2 045	127	7 920	11 442	11 910	12 754	34 156	7 856	_	_	_	-	138 539
			(3 615)			(117)				9 014	17 588				ļ		(2 471)
Surplus/(Deficit)		(8 627)	(3 015)	(9 801)	(120)	` ′	4 087	7 625	(11 104)	9 014	17 388	(7 400)	-	-	_	_	(2 4/1)
Transfers recognised - capital						-		-	-	-	-						<u> </u>
Contributions recognised - capital																	-
Contributed assets											***************************************						
Surplus/(Deficit) after capital transfers &		(8 627)	(3 615)	(9 801)	(120)	(117)	4 087	7 625	(11 104)	9 014	17 588	(7 400)	-	-	-	-	(2 471)
contributions																	1

This tables shows income and expenditure by source, as it can be seen from the table above, it shows that the Municipality has a budgeted deficit of R 2.471 million, but this is not a cash deficit as on the budget there is an amount of R 2.5 million of debt impairment which is a non-cash item, effectively meaning that the Municipality has budgeted for a surplus of just over R 30 000

This is the table that National Treasury use to assess funding compliance, and it also show important percentages.

FS183 Tswelopele Supporting Table SA10 Funding measurement

Description	MFMA	Ref	2012/13	2013/14	2014/15		Current Ye	ar 2015/16		2016/17 Medium Term Revenue & Expenditure Framework		
Description	section	VEI	Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
			Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2016/17	+1 2017/18	+2 2018/19
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	14 110	12 849	6 355	8 823	3 712	13 412	13 412	5 285	6 821	9 076
Cash + investments at the yr end less applications - R'000	18(1)b	2	32 699	(178)	(14 633)	5 712	9 855	5 714	5 854	6 646	8 299	14 485
Cash year end/monthly employee/supplier payments	18(1)b	3	1.9	1.4	0.7	1.0	0.5	1.5	1.4	0.6	0.7	0.9
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	15 765	(2 331)	(3 888)	(1 221)	(1 980)	(1 917)	(25 899)	22 767	27 252	17 279
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	6.3%	5.0%	13.4%	(18.1%)	13.3%	(7.8%)	24.8%	(3.1%)	(3.4%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	319.2%	81.0%	86.4%	100.0%	126.1%	100.0%	101.7%	102.9%	100.0%	100.0%
Debt impairment ex pense as a % of total billable revenue	18(1)a,(2)	7	10.4%	37.1%	5.6%	4.2%	4.0%	4.0%	4.1%	3.7%	3.6%	3.5%
Capital payments % of capital expenditure	18(1)c;19	8	100.4%	100.0%	100.0%	100.0%	0.0%	0.0%	0.0%	100.0%	100.0%	103.9%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(69.7%)	333.2%	(42.9%)	(14.1%)	16.5%	0.0%	(31.5%)	30.0%	84.6%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(v i)	13	1.9%	1.1%	1.8%	1.9%	0.0%	0.0%	1.4%	1.6%	1.6%	1.7%
Asset renewal % of capital budget	20(1)(v i)	14	3.2%	26.4%	0.0%	72.5%	0.0%	0.0%	0.0%	85.6%	98.7%	78.4%

In terms of this table, Municipality is anticipating to have about R 5 285 000 as cash and cash equivalent at the end of the financial year, a surplus of R 22 766 000, municipality does not intend to raise any loans.

What is worrisome on this table is that Municipality only budgeted 1.6% for repairs and maintenance in relation to PPE, this will affect services delivery. In terms of MFMA circular 71, the norm is 8%.

FS183 Tswelopele - Supporting Table SA15 Investment particulars by type

Investment type		2012/13	2013/14	2014/15	Cui	rrent Year 2015	5/16		ledium Term R nditure Frame	
intocanoni type		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
R thousand	***************************************									
Parent municipality										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	_	-	-	-	_	-
Deposits - Bank		-	8 370	1 706	1 500	1 500	1 500	1 500	1 500	1 500
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	972	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	212	212	212	-	-	-
Municipal Bonds		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	-	8 370	2 678	1 712	1 712	1 712	1 500	1 500	1 500
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks	·									
Entities sub-total		-	_	_	_	-	_	_	_	_
Consolidated total:		-	8 370	2 678	1 712	1 712	1 712	1 500	1 500	1 500

Municipality anticipates having a total of R 1.5 million in investments, the entire amount is ceded to Eskom for Electricity deposits.

FS183 Tswelopele - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2012/13	2013/14	2014/15	Cu	rrent Year 2015	/16		ledium Term R nditure Frame	
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2016/17	+1 2017/18	+2 2018/19
RECEIPTS:	1, 2									
Operating Transfers and Grants									00000000	
National Government:		65 358	65 449	66 028	66 373	62 749	62 749	62 414	59 628	63 066
Local Government Equitable Share		62 058	61 909	62 071	62 570	58 946	58 946	59 589	57 728	60 911
EPWP Incentive		1 000	1 000	1 223	1 073	1 073	1 073	1 000	-	-
Finance Management		1 500	1 650	1 800	1 800	1 800	1 800	1 825	1 900	2 155
Municipal Systems Improvement		800	890	934	930	930	930	-	-	-
Electricity Demand Side Management		-	-	_	-	-	-	-	-	_
Other transfers/grants [insert description]										
Provincial Government:		_	_	_	_	_	_	_	_	_
Other transfers/grants [insert description]										
District Municipality:		_	50	50	50	50	50	50	50	50
Lejweleputswa		_	50	50	50	50	50	50	50	50
3 - 1,000										
Other grant providers:		_	_	_	_	_	_	_	_	_
[insert description]										
Total Operating Transfers and Grants	5	65 358	65 499	66 078	66 423	62 799	62 799	62 464	59 678	63 116
Capital Transfers and Grants										
National Government:		30 344	28 809	23 703	17 571	32 355	32 355	39 906	46 785	37 515
Municipal Infrastructure Grant (MIG)		30 344	28 809	23 703	16 071	22 355	22 355	15 736	16 785	17 515
Regional Bulk Infrastructure		-	-	-	-	10 000	10 000	24 170	30 000	20 000
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
INEP		-	_	-	1 500	-	-	-	-	-
Provincial Government:		_	_	_	3 000	_	_	5 000	_	_
Electricity distribution grant		-	_	-	3 000	-	-	5 000	-	-
District Municipality:		_	_	_	_	_	_	_	_	_
Other grant providers:		_	_	-	_	_	-	-	_	_
[insert description]										
Total Capital Transfers and Grants	5	30 344	28 809	23 703	20 571	32 355	32 355	44 906	46 785	37 515
TOTAL RECEIPTS OF TRANSFERS & GRANTS	Ť	95 702	94 308	89 781	86 994	95 154	95 154	107 370	106 463	100 631
TOTAL REGER TO OF TRANSPERS & GRANTS		93 102	34 300	09 / 0 1	00 554	33 134	33 134	107 370	100 403	100 031

Municipality's operating grant will decrease in the MTREF, this is due to decrease in equitable shares and Municipality is also not going to receive MSIG.

14. Tariff List

Vote Number	Details	2014/2015	2015/2016 (8%)	2016/2017 (8%)
ASSESSMENT RATES	Residential Properties	0.00582	0.0062856	0.006788448
[VAT at zero rate]	Business/ Industrial/ Commercial	0.00759	0.0081972	0.008852976
	State Owned	0.01518	0.0163944	0.017705952
	Public Service Infrastructure	0.00155	0.0015714	0.001697112
	Newly rateable State Owned	0.01518	0.0163944	0.017705952
Vote Number	Details	2014/2015	2015/2016 (8%)	2015/2016 (2%)
	Agriculture	0.000678	0.00073332	0.000734787
The last instalment to be paid on the last day of June every year.				
GENERAL EXPENSES OF COUNCIL		2014/2015	2015/2016	2016/2017
0200 / 1727 / 0000	Assessment Certificate	R 30-00 / certificate VAT at zero rate	R 30-00 / certificate VAT at zero rate	R 30-00 / certificate VAT at zero rate
0200 / 1727 / 0000	<u>Clearance Certificate</u>	R 30-00 / certificate VAT at zero rate	R 67-70 / certificate VAT at zero rate	R 67-70 / certificate VAT at zero rate

0400 / 1705 / 0000	Building Clause [Certificate]	R 540 / certificate plus VAT	R 69-40 / certificate plus VAT	R 100.00 / certificate plus VAT
0400 / 1705 / 0000	Zoning Certificate	R 59-40 / certificate plus VAT	R 69-40 / certificate plus VAT	R 69-40 / certificate plus VAT
0220 / 1721 / 0000	Objection Fees [Valuation]	R 100-00 / objection VAT at zero rate	R 100-00 / objection VAT at zero rate	R 100-00 / objection VAT at zero rate
0400 / 1705 / 0000	Building Plans -			
	New Buildings (Residential)	R 132-00 / plan plus VAT	R 180-00 / plan plus VAT	R 200-00 / plan plus VAT
	Extensions	R 92- 40 / plan plus VAT	R 110- 40 / plan plus VAT	R 150- 00 / plan plus VAT
	New Buildings (Business)			R 300-00 / plan plus VAT
0200 / 4511 / 0000	<u>Faxes</u>			
	Sending [National]	R 5-00 / page plus VAT	R 5-00 / page plus VAT	R 5-00 / page plus VAT
	Receiving	R 3-00 / page plus VAT	R 3-00 / page plus VAT	R 3-00 / page plus VAT
	Sending [International]	R 15-00 / page plus VAT	R 15-00 / page plus VAT	R 15-00 / page plus VAT
0410 / 1725 / 0000	Photocopies (Colour at double tariff)			
	A 3	R 2-00 / page plus VAT	R 2-00 / page plus VAT	R 2-00 / page plus VAT

	A 4	R 1-00 / page plus VAT	R 1-00 / page plus VAT	R 1-00 / page plus VAT
	ID Documents	R 1-00 / page plus VAT	R 1-00 / page plus VAT	R 1-00 / page plus VAT
	B 4	R 2-00 / page plus VAT	R 2-00 / page plus VAT	R 2-00 / page plus VAT
	School Projects	100% of applicable tariff plus VAT	100% of applicable tariff plus VAT	100% of applicable tariff plus VAT
0101 / 1741 / 0000	Poster Deposit			
	Poster deposit	R 198.00 / event (maximum 100) [Deposit will be forfeited if poster/s is/are not removed within 7 days after date of advertised event.]	R 198.00 / event (maximum 100) [Deposit will be forfeited if poster/s is/are not removed within 7 days after date of advertised event.]	R 198.00 / event (maximum 100) [Deposit will be forfeited if poster/s is/are not removed within 7 days after date of advertised event.]
	2.9.2 Poster Fee	R 396-00 plus VAT per 100 / event	R 420-00 plus VAT per 100 / event	R 420-00 plus VAT per 100 / event
	2.9.3 Billboards	R 544-50 plus VAT (maximum 3)	R 620-00 plus VAT (maximum 3)	R 620-00 plus VAT (maximum 3)
	2.9.4 Temporary Advertising Boards	R 13-20 plus VAT /board / month (maximum 20)	R 20-00 plus VAT /board / month (maximum 20)	R 20-00 plus VAT /board / month (maximum 20)
0400 / 1737 / 0000	Town Maps			

	A ₀ [Large]	R 264-00 plus VAT	R 264-00 plus VAT	R 300-00 plus VAT
	A ₁ [Small]	R 165-00 plus VAT	R 165-00 plus VAT	R 180-00 plus VAT
6101 / 6101 /6101	Business Erven			
	Hoopstad & Bultfontein	Auction Price plus VAT/ Council Resolution	Auction Price plus VAT/ Council Resolution	Auction Price plus VAT/ Council Resolution
	Tikwana & Phahameng	R 4-00 / m ² + VAT / erf	R 4-00 / m ² + VAT / erf	R 4-00 / m ² + VAT / erf
		D 2 00?		
6101 / 6101 / 6101	<u>Church Erven</u> Phahameng & Tikwana	R 3-00 - m ² + VAT	R 3-00 - m ² + VAT	R 3-00 - m ² + VAT
	NB: Once-off payment (ECM25-16/02/05)	[max R 1 800-00 + VAT]	[max R 1 800-00 + VAT]	[max R 1 800-00 + VAT]
6100 / 6101 / 6101	Residential Erven			
	Bultfontein	Tender Price or Auction	Tender Price or Auction	Tender Price or Auction
	Hoopstad	Tender Price or Auction	Tender Price or Auction	Tender Price or Auction
	Phahameng & Tikwana	R 1 000-00 VAT inclusive /site	R 1000-00 VAT inclusive /site	R 1 000-00 VAT inclusive /site
0420 / 1741 / 0000	Transfer fee (Informal)	R 50-00 + VAT / site	R 50-00 + VAT / site	R 50-00 + VAT / site
	RDP Houses – Prov. Government	R 1500-00 VAT inclusive / site	R 1500-00 VAT inclusive / site	R 1 500-00 VAT inclusive /

0101 / 1741 / 0000	Rent of Loud Hailer	R 300-00 + VAT / hour or part thereof	R 300-00 + VAT / hour or part thereof	R 300-00 + VAT / hour or part thereof
	-			
0200 / 4409 / 0000	Administration [Cheques]			
	As per Bank statement with minimum R 80-00	R 80-00 / cheque	R 80-00 / cheque	R 80-00 / cheque
0101 / 1741 / 0000	Levy of containers [+ 10% escalation price]	R 380-00 + VAT / container	R 380-00 + VAT / container	R 380-00 + VAT / container
0101 / 1741 / 0000	*Request Fees			
	As meant in section 22(1) of the Information Act)			
		R 35-00 + VAT	R 35-00 + VAT	R 35-00 + VAT
0101 / 1741 / 0000	*Reproduction Fees			
	For records meant is section 15 of the Information Act			
	A4 photocopy or part thereof	R 0-60 + VAT	R 0-60 + VAT	R 0-60 + VAT
	Printed copy A4 or part thereof held on computer or in electronic or machine readable form	R 0-40 + VAT	R 0-40 + VAT	R 0-40 + VAT
	A copy on a computer-readable form on :			
	Stiffy Disc	R 5-00 + VAT	R 5-00 + VAT	R 5-00 + VAT
	Compact Disc	R 40-00 + VAT	R 40-00 + VAT	R 40-00 + VAT

	A transcription of visual images on:			
	A4 page or part thereof	R 22-00 + VAT	R 22-00 + VAT	R 22-00 + VAT
	A copy of visual images	R 60-00 + VAT	R 60-00 + VAT	R 60-00 + VAT
	For a transcription of an audio record:			
	A4 page or part thereof	R 12-00 + VAT	R 12-00 + VAT	R 12-00 + VAT
	for a copy of an audio record	R 17-00 + VAT	R 17-00 + VAT	R 17-00 + VAT
0101 / 1741 / 0000	*Access Fees			
01017 17417 0000	For records meant in section 22 of the Information Act			
	Photocopy of A4 page or part thereof	R 0-60 + VAT	R 0-60 + VAT	R 0-60 + VAT
	Printed copy A4 or part thereof held on computer or in electronic or machine readable form	R 0-40 + VAT	R 0-40 + VAT	R 0-40 + VAT
	A copy in a computer readable form on:			
	Stiffy Disc	R 5-00 + VAT	R 5-00 + VAT	R 5-00 + VAT
	Compact Disc	R 40-00 + VAT	R 40-00 + VAT	R 40-00 + VAT
	A transcription of visual images for an:			
	A4 page or part thereof	R 22-00 + VAT	R 22-00 + VAT	R 22-00 + VAT
	A copy of visual images	R 60-00 + VAT	R 60-00 + VAT	R 60-00 + VAT

	A transcription of an audio record:			
	A4 page or part thereof	R 12-00 + VAT	R 12-00 + VAT	R 12-00 + VAT
	A copy of an audio record	R 17-00 + VAT	R 17-00 + VAT	R 17-00 + VAT
0101 / 1741 / 0000	*Search Fees			
	As meant in section 22(2) of the Information Act			
	To search for the record, for each hour or part of an hour	R 15-00 + VAT	R 15-00 + VAT	R 15-00 + VAT
0101 / 1741 / 0000	* <u>Deposit</u>			
	A deposit is required if it is expected that the search will exceed six hours. One-third of the access fee, calculated in accordance with 2.21, is payable by the requester as a deposit.			
0101 / 1741 / 0000	* <u>Postage</u>			
	Postage is payable by the requester when a copy of the record must be posted to the requester.			
0101 / 1741 / 0000	*Appeal Fees			
<u> </u>				

	Appeal fees of R 50-00 + VAT is payable when an internal appeal is lodged.			
BUSINESS LICENCES				
BUSINESS LICENCES				
0400 / 1401 / 0000	Hawkers' Licences			
	Residents	R 100-00 / annum	R 100-00 / annum	R 100-00 / annum
	Non-Residents	R 200-00 / day	R 200-00 / day	R 200-00 / day
0400 / 1401 / 0000	Certificate of acceptability	First Certificate free of charge thereafter R 100- 00 / certificate	First Certificate free of charge thereafter R 100-00 / certificate	First Certificate free of charge thereafter R 100-00 / certificate
0400 / 1401 / 0000	Business Licences	R 100-00	R 500-00	R 500-00
0400 / 1401 / 0000	Duplicate Licences [Business / Hawkers / Tuck / Spas a shops]	R 150-00	R 150-00	R 150-00
PUBLIC WORKS				
0540 / 1741 / 0000	Entrance Ways			
3.5, 27.17, 6666	Repair of Entrance Ways	Cost of material + VAT & labour + 20% admin + VAT	Cost of material + VAT & labour + 20% admin + VAT	Cost of material + VAT & labour + 20% admin + VAT
	New Entrance Ways	Cost of material + VAT & labour + 20% admin + VAT	Cost of material + VAT & labour + 20% admin + VAT	Cost of material + VAT & labour + 20% admin + VAT
0540 / 1733 / 0000	Provision of Gravel [If available]			

	Residents			
	Delivered by Municipality with a minimum of 6 m ³	R 70-00 + VAT / m ³	R 70-00 + VAT / m ³	R 70-00 + VAT / m ³
	Loaded by Buyer	R 60-00 + VAT /	R 60-00 + VAT / m ³	R 60-00 + VAT / m ³
	Contractors			
	Delivered by Municipality	R 80-00 + VAT / m ³	R 80-00 + VAT / m ³	R 80-00 + VAT / m ³
	Loaded by Buyer	R 70-00 + VAT / m ³	R 70-00 + VAT / m ³	R 70-00 + VAT / m ³
0540 / 1733 / 0000	Provisioning of Garden Soil [If available]			
	Residents			
	Delivered by Municipality	R 70-00 + VAT / m ³	R 70-00 + VAT / m ³	R 70-00 + VAT / m ³
	Loaded by Buyer	R 60-00 + VAT /	R 60-00 + VAT / m ³	R 60-00 + VAT / m ³
	Contractors			
	Delivered by Municipality	R 80-00 + VAT /	R 80-00 + VAT / m ³	R 80-00 + VAT / m ³
	Loaded by Buyer	R 70-00 + VAT /	R 70-00 + VAT / m ³	R 70-00 + VAT / m ³
0540 / 0717 / 0000	Renting Out: Implements & Equipment			
	Tractor & Trailer	R 200-00 + VAT / hour	R 200-00 + VAT / hour	R 200-00 + VAT / hour

	Tractor	R 150-00 + VAT / hour	R 150-00 + VAT / hour	R 150-00 + VAT / hour
	Grader	R 500-00 + VAT / hour	R 500-00 + VAT / hour	R 500-00 + VAT / hour
	Front-End Loader	R 500-00 + VAT / hour	R 500-00 + VAT / hour	R 500-00 + VAT / hour
	Concrete Mixer	R 100-00 + VAT / hour [or part thereof]	R 100-00 + VAT / hour [or part thereof]	R 100-00 + VAT / hour [or part thereof]
	Tractor & Slasher [Bossiekapper]	R 300-00 + VAT / hour	R 300-00 + VAT / hour	R 300-00 + VAT / hour
	Truck	R 300-00 + VAT / hour	R 300-00 + VAT / hour	R 300-00 + VAT / hour
	Back-Actor	R 500-00 + VAT / hour	R 500-00 + VAT / hour	R 500-00 + VAT / hour
	Water Tanker	R 100-00 + VAT / hour	R 100-00 + VAT / hour	R 100-00 + VAT / hour
	Bo-Mac [Roller]	R 100-00 + VAT / hour	R 100-00 + VAT / hour	R 100-00 + VAT / hour
	Kudu	R 100-00 + VAT / hour	R 100-00 + VAT / hour	R 100-00 + VAT / hour
	Bush cutter [Lyn snyer]	R 100-00 + VAT / hour	R 100-00 + VAT / hour	R 100-00 + VAT / hour
CEMETERIES				
<u>CEPTETERIES</u>				
0430 / 1713 / 0000	Grave Plots: Bultfontein & Hoopstad			

	Not Masoned [Residents]	R 600-00 + VAT / plot	R 800-00 + VAT / plot	R 900-00 + VAT / plot
	Not Masoned [Non-Residents]	R 800-00 + VAT / plot	R 1000-00 + VAT / plot	R 1100-00 + VAT / plot
0430 / 1713 / 0000	Grave Plots: Phahameng & Tikwana			
	Not Masoned [Residents]	R 300-00 + VAT / plot	R 450-00 + VAT / plot	R 500-00 + VAT / plot
	Not Masoned [Non-Residents]	R 500-00 + VAT / plot	R 600-00 + VAT / plot	R 700-00 + VAT / plot
	Not Masoned [Residents]	R 200-00 + VAT / plot [Grave to be dug by family themselves]	R 400-00 + VAT / plot [Grave to be dug by family themselves]	R 500-00 + VAT / plot [Grave to be dug by family themselves]
0430 / 1713 / 0000	Grave Plots: Children / Still Born Babies			
	6.3.1 [Grave dug by family themselves]	R 100-00 + VAT / plot	R 100-00 + VAT / plot	R 150-00 + VAT / plot
	6.3.2 [Grave dug by municipality]	R 350-00 + VAT / plot	R 350-00 + VAT / plot	R 400-00 + VAT / plot
0430 / 1713 / 0000	Pauper Graves	Grave FREE OF	Grave FREE OF CHARGE	Grave FREE OF CHARGE
	1.0045. 510.52	CHARGE		
0420 / 4742 / 0000	D 11 D 11 C 1 C			
0430 / 1713 / 0000	Double Burials in Single Grave			
	Bultfontein & Hoopstad	D 000 00 1 1/4T	D 2000 00 + VAT	D 2100 00 + VAT
	Residents	R 900-00 + VAT	R 2000-00 + VAT	R 2100-00 + VAT
	Non-Residents	R 1000-00 + VAT	R 3000-00 + VAT	R 3100-00 + VAT
	<u>Phahameng & Tikwana</u>			

		R 500-00 + VAT	R 500-00 + VAT R 800-00 + VAT	R 600-00 + VAT R 900-00 + VAT
		R 800-00 + VAT		
WATER 6% increase				
0560 / 0433 / 0000	Domestic & Churches			
	Metered Tariff	R 4-07/ kℓ + VAT	R 4-56/ kℓ + VAT	R 4-85/ kℓ + VAT
	Levy	Nil	Nil	Nil
	Unmetered Minimum	R 24-75 + VAT / month	R 27-72 + VAT / month	R 29-38 + VAT / month
0560 / 0433 / 0000	Businesses / Hotels / Hospitals / Prison / Schools / Government Bodies / Hostels			
	Metered Tariff	R 4-07 / kℓ + VAT	R 4-56 / kℓ + VAT	R 4-83 / kℓ + VAT
	Levy	R 86-63 + VAT / month	R 97-03 + VAT / month	R 102-85 + VAT / month
0560 / 0433 / 0000	Levy: Schools Without Water Meters			
	[Phahameng / Tikwana]	R 2 594-13 + VAT	R 2905-43 + VAT	R 3079-76 + VAT
0560 / 0433 / 0000	Departmental Levy	R 1-43 / kℓ	R 1-60 / kℓ	R 1-70 / kℓ
0560 / 0433 / 0000	Sport Bodies / Old Age Homes	R 3-19 / kℓ + VAT	R 3-57 / kℓ + VAT	R 3-78 / kℓ + VAT
0560 / 0433 / 0000	Vacant Erven Levy (Sec. 145(3)(ii) Ord. 8/62)	R 17-99 + VAT	R 20-15 + VAT	R 21-36 + VAT

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ELECTRICITY				ELECTRICITY
0550 / 0413 / 0000	Domestic			0550 / 0413 / 0000
	Levy	Nil	Nil	
	Metered Consumption	R 1-2483572/ kWh + VAT		
	Inclining Block Tariff			
		0 - 50 kwh	R 1-2484/ kWh + VAT	
		51 - 350 kwh	R 1.3608 /kwh +VAT	
		350 - 600 kwh	R 1.4832/ Kwh + VAT	
		600 and above	R 1.6167 / Kwh + VAT	
0550 / 0413 / 0000	Businesses / Government / Schools [Consumption under 60 kVA]			0550 / 0413 / 0000
	Levy	R 279.07+ VAT / month	R 318.14 + VAT / month	

	kWh Consumption	R 1-21533/ kWh + VAT	R 1.6167 / Kwh + VAT	
0550 / 0413 / 0000	Bulk Consumption [60 and Above + kVA]			0550 / 0413 / 0000
	Levy	R 691.28 + VAT / month	R 788.06 + VAT / month	
	kWh Consumption	R 0-62976/ kWh + VAT	R 0-717926/ kWh + VAT	
	Minimum bulk Consumption of 60 kVA	R 13 016-67+ VAT	R 14 839.00 + VAT	
	kVA Levy	R 158-75 / kVA + VAT	R 180-98 / kVA + VAT	
	Silos minimum consumption of 294 kVA	R 50 221-72 + VAT	R 57 252-76 + VAT	
0550 / 0413 / 0000	Levy: Vacant Erven (Sec. 128(1)(c)(i) Ord.8/62)	R 52-63 + VAT / month	R 60.00 + VAT / month	0550 / 0413 / 0000
0550 / 0413 / 0000	Departmental Levy	R 0-74611 / kWh + VAT	R 0-85057 / kWh + VAT	0550 / 0413 / 0000
0550 / 0413 / 0000	Sport Bodies / Old Age Homes			0550 / 0413 / 0000
	Levy	R 138-02 + VAT / month	R 157-34 + VAT / month	
	kWh Consumption	R 0.082104/ kWh + VAT	R 0-093599/ kWh + VAT	
	Consumer's Deposits			
7201 / 7201 / 7201	Domestic (Normal Meter)	R 1 294-56	R 1 475-80	7201 / 7201 / 7201
7201 / 7201 / 7202	Flats	R 1 294-56	R 1 475-80	7201 / 7201 / 7202
	Businesses	R 2 408-91	R 2 746-16	

	Café's	R 2 892-29	R 3 297-21	
0550 / 1741 / 0000	Call-Out Fee	R 104-91 + VAT	R 119-60 + VAT	0550 / 1741 / 0000
0550 / 1720 / 0000	New / Lake Daymonk Danalky	R 237-72	R 217-00	0550 / 1720 / 0000
0550 / 1729 / 0000	Non / Late-Payment Penalty	R 237-72	R 217-00	0550 / 1729 / 0000
SEWERAGE 6%				
0570 / 0453 / 0000	Septic Tanks 1 suction max: B =7000 ℓt			
	10.1.1 Urban area H = 4500 ℓt	R 89-27 + VAT / suction	R 98-20 + VAT / suction	R 104-09 + VAT / suction
	10.1.2 Rural area:	R 21-67 + VAT / km + Suction	R 23-84 + VAT / km + Suction	R 25-27 + VAT / km + Suction
0570 / 0453 / 0000	<u>Domestic / Churches / Church Hall / Sport Clubs</u> - <u>Levy</u>			
	-	R 46-31 + VAT / month	R 50-94 + VAT / month	R 54-00 + VAT / month
0570 / 0453 / 0000	Business - Levy	R 85-58 + VAT / month	R 94-14 + VAT / month	R 99-79 + VAT / month

0570 / 0453 / 0000	Garage – <u>Levy</u>	R 123-48 + VAT / month	R 135-82 + VAT / month	R 143-97 + VAT / month
0570 / 0453 / 0000	Hotel – Levy	R 462-94 + VAT / month	R 509-23 + VAT / month	R 539.78 + VAT / month
0570 / 0453 / 0000	<u>Flats</u> - <u>Levy</u> [Per Block]	R 308-61 + VAT / month	R 339-47 + VAT / month	R 359.84 + VAT / month
0570 / 0453 / 0000	Suidwes - [Hoopstad]			
		R 123-46 + VAT / month	R 135-81 + VAT / month	R 143-96 + VAT / month
	Grain silo	R 209-06 + VAT / month	R 229-97 + VAT / month	R 243-77 + VAT / month
	Workshop			
0570 / 0453 / 0000				
	Senwes - [Bultfontein]	R 123-48 + VAT / month	R 135-82 + VAT / month	R 143-97+ VAT / month
	Grain silo	R 209-06 + VAT / month	R 229-97 + VAT / month	R 243-77 + VAT / month
	Dealer Workshop			
0570 / 0453 / 0000				
	Old Age Home	R 478-39 + VAT / month	R 526-23 + VAT / month	R 557-80 + VAT / month
	[Bultfontein / Hoopstad]			
0570 / 0453 / 0000	Vacant Erven (Sec. 138(2) Ord.8/62)	R 15-46 + VAT / month	R 17-01 + VAT / month	R 18-03 + VAT / month
0570 / 0453 / 0000				

	Other State / Provincial Buildings	R 231-50 + VAT / month	R 254-65 + VAT / month	R 269-93 + VAT / month
	Testing Grounds Levy			
0570 / 0453 / 0000	Magistrate's Office / Police Station - Levy	R 385-77 + VAT / month	R 424-35 + VAT / month	R 449-81 + VAT / month
0570 / 0453 / 0000	Telkom / Post Office - Levy	R 231-50 + VAT / month	R 254-65 + VAT / month	R 269-93 + VAT / month
0570 / 0453 / 0000				
	Schools without Waterborne Sewerage			
	[Phahameng / Tikwana] - Levy	R 3 086-33 + VAT / month	R 3 394-96 + VAT / month	R 3 598.66 + VAT / month
0570 / 0453 / 0000				
	Schools with Waterborne Sewerage	R 925-87 + VAT / month	R 1 018-46 + VAT / month	R 1 079-57 + VAT / month
0570 / 0453 / 0000	New Connection	Cost of material + VAT & labour + 20% admin + VAT	Cost of material + VAT & labour + 20% admin + VAT	Cost of material + VAT & labour + 20% admin + VAT
REFUSE REMOVAL 6%				
0580 / 0473 / 0000	Domestic / Churches	R 32-18 + VAT / month	R 35-40 + VAT / month	R 55-40 + VAT / month
0580 / 0473 / 0000	Business	R 64.30 + VAT / month	R 70-73 + VAT / month	R 74-97 + VAT / month

0580 / 0473 / 0000	Schools / Prisons / Hospitals / Other Provincial & Government Buildings	R 159-72 + VAT / month	R 175-69 + VAT / month	R 186-23 + VAT / month
	-			
0580 / 0473 / 0000	<u>Departmental</u>	R 32-18 + VAT / month	R 35-40 + VAT / month	R 55-40 + VAT / month
0580 / 1741 / 0000	Refuse Removal			
	Cleaning of Erven	Actual costs + 20% + VAT / site	Actual costs + 20% + VAT / site	Actual costs + 20% + VAT / site
	Garden Refuse	R 266-20 + VAT / load	R 292-82 + VAT / load	R 312-82 + VAT / load
	Building Rubble	R 399-30 + VAT / load	R 439-23 + VAT / load	R 459.23 + VAT / load
POUND FEES				
0420 / 1741 / 0000	<u>Cattle</u>			
	Pound Fees	R 15-00 + VAT / head / day	R 16-50 + VAT / head / day	R 16-50 + VAT / head / day
	Herding Fees	R 20-00 + VAT / head / day	R 22-00 + VAT / head / day	R 22-00 + VAT / head / day
0420 / 1741 / 0000	Horses / Donkeys			
	Pound Fees	R 20-00 + VAT / head / day	R 22-00 + VAT / head / day	R 22-00 + VAT / head / day
	Herding Fees	R 45-00 + VAT / head / day	R 49-50 + VAT / head / day	R 49-50 + VAT / head / day
0420 / 1741 / 0000	Sheep / Goats		_	

	Pound Fees	R 10-00 + VAT / head / day	R 11-00 + VAT / head / day	R 11-00 + VAT / head / day
	Herding Fees	R 5-00 + VAT / head / day	R 5-50 + VAT / head / day	R 5-50 + VAT / head / day
0420 / 1741 / 0000	<u>Pigs</u>			
	Pound Fees	R 20-00 + VAT / head / day	R 22-00 + VAT / head / day	R 22-00 + VAT / head / day
	Herding Fees	R 10-00 + VAT / head / day	R 11-00 + VAT / head / day	R 11-00 + VAT / head / day
RENTAL OF HALLS				
	Municipal Related (All Council Halls)	Free of Charge	Free of Charge	Free of Charge
	Bultfontein - Louis Botha Hall			
	Conferences, Meetings, Courses			
7300 / 7303 / 7301	Deposit	R 1 000-00	R 1 000-00	R 1 000-00
0423 / 0735 / 0000	Rental	R 1 000-00 + VAT	R 1 200-00 + VAT	R 1 200-00 + VAT
	Dinners, Parties, Receptions, Wedding			
7300 / 7303 / 7301	Deposit	R 1 000-00	R 1 000-00	R 1 000-00
0423 / 0735 / 0000	Rental	R 1 500-00 + VAT	R 3 200-00 + VAT	R 3 200-00 + VAT
0423 / 0735 / 0000	Pre Occupation Fee per Day	R 100-00 + VAT / day	R 150-00 + VAT / day	R 150-00 + VAT / day
	-			
	Table Cloths			

7300 / 7303 / 7301	Deposit	R 110-00	R 110-00	R 110-00
0423 / 0735 / 0000	Rental	R 10-00 + VAT / cloth	R 10-00 + VAT / cloth	R 10-00 + VAT / cloth
	Phahameng Community Hall			
7300 / 7315 / 7301	Deposit	R 600-00	R 600-00	R 600-00
0423 / 0737 / 0000	Rental	R 850-00 + VAT	R 1000-00 + VAT	R 1000-00 + VAT
	Bultfontein Town Hall: Non-Profitable Organisations	-	-	-
	VLU, Ecclesiastical gatherings and Services Management Meetings, Agricultural Study, Groups, Political Parties, District Agricultural Union, All Educational Lectures - [Crockery Included]	-	-	-
0423 / 0737 / 0000	Rental	R 1 000-00 + VAT / day	R 1 000-00 + VAT / day	R 1 000-00 + VAT / day
7300 / 7301 / 7301	Deposit	R 1 000-00	R 1 000-00	R 1 000-00
0423 / 0737 / 0000	Pre Occupation Fee per Day	R 125-00 + VAT / day	R 125-00 + VAT / day	R 125-00 + VAT / day
	Dances, Concerts, Bioscope, Parties, Weddings, Dinners, Auctions, (Church Bazaars must be part of 13.7) - [Crockery Included]			
0423 / 0737 / 0000	Rental	R 1 200-00 + VAT / day	R 1 200-00 + VAT / day	R 1 200-00 + VAT / day

7300 / 7301 / 7301	Deposit	R 1 000-00	R 1 000-00	R 1 000-00
0423 / 0737 / 0000	Pre Occupation Fee per Day	R 125-00 + VAT / day	R 125-00 + VAT / day	R 125-00 + VAT / day
	Table Cloths			
7300 / 7301 / 7301	Deposit	R 110-00	R 110-00	R 110-00
0423 / 0737 / 0000	Rental	R 10-00 + VAT / cloth	R 10-00 + VAT / cloth	R 10-00 + VAT / cloth
	Chair Covers	R 5-00 +VAT/ Chair cover	R 5-00 +VAT/ Chair cover	R 5-00 +VAT/ Chair cover
	Chair Tie	R 2-50 +Vat / Chair Tie	R 2-50 +Vat / Chair Tie	R 2-50 +Vat / Chair Tie
	<u>Hoopstad Civic Centre</u>	-	-	-
	School functions, Local Concerts, Public meetings [none Political], Displays, Kitchen/Stork tea, Lectures/Conference, Folk-dances - [Crockery included] (only in cases of non-professional actors)	-	-	-
0423 / 0737 / 0000	Rental: Main hall	R 1 000-00 + VAT / day	R 1 000-00 + VAT / day	R 1 000-00 + VAT / day
0423 / 0737 / 0000	Rental: Side hall	R 550-00 + VAT / day	R 550-00 + VAT / day	R 550-00 + VAT / day
0423 / 0737 / 0000	Rental: Kitchen & bar	R 420-00 + VAT / day	R 420-00 + VAT / day	R 420-00 + VAT / day

	Professional Concerts, Political Meetings, Social functions, Bazaars, Bioscope [mobile], Tea party - [Crokery included]	-	-	-
0423 / 0737 / 0000	Rental: Main hall	R 1 000-00 + VAT / day	R 1 000-00 + VAT / day	R 1 000-00 + VAT / day
0423 / 0737 / 0000	Rental: Side hall	R 550-00 + VAT /	R 550-00 + VAT / day	R 550-00 + VAT / day
0423 / 0737 / 0000	Rental: Kitchen & bar	R 420-00 + VAT / day	R 420-00 + VAT / day	R 420-00 + VAT / day
	Weddings, Receptions, Dinner party [without dancing] - [Crockery included]	-	-	-
0423 / 0737 / 0000	Rental: Main hall	R 1 000-00 + VAT / day	R 1 000-00 + VAT / day	R 1 000-00 + VAT / day
0423 / 0737 / 0000	Rental: Side hall	R 550-00 + VAT / day	R 550-00 + VAT / day	R 550-00 + VAT / day
0423 / 0737 / 0000	Rental: Kitchen & bar	R 420-00 + VAT /	R 420-00 + VAT / day	R 420-00 + VAT / day
	Pre occupation fee -			
0423 / 0737 / 0000	Rental: Main hall	R 125-00 + VAT /	R 125-00 + VAT / day	R 125-00 + VAT / day
0723 / 0737 / 0000	Rental: Side hall	R 100-00 + VAT /	R 100-00 + VAT / day	R 100-00 + VAT / day
0723 / 0737 / 0000	Rental: Kitchen & bar	R 100-00 + VAT / day	R 100-00 + VAT / day	R 100-00 + VAT / day

50% of the above mentioned tariffs will be applicable in cases were the property are used before 17:00				
0723 / 0737 / 0000	Use of grand piano	R 100-00 + VAT / occasion	R 100-00 + VAT / occasion	R 100-00 + VAT / occasion
	<u>Piano</u>			
0723 / 0737 / 0000	During the day	R 20-00 + VAT / occasion	R 20-00 + VAT / occasion	R 20-00 + VAT / occasion
0723 / 0737 / 0000	During the evening	R 50-00 + VAT / occasion	R 50-00 + VAT / occasion	R 50-00 + VAT / occasion
	<u>Cleaning of crockery</u> – [Cleaning remains the duty of the user]	-	-	-
0723 / 0737 / 0000	Done by Council	R 300-00 + VAT	R 300-00 + VAT	R 300-00 + VAT
	<u>Cleaning of kitchen</u> – [Cleaning remains the duty of the user.	-	-	-
0723 / 0737 / 0000	Done by Council	R 400-00 + VAT	R 400-00 + VAT	R 400-00 + VAT
	Rental of table cloths:		_	
0723 / 0737 / 0000	Crimpelene	R 10-00 + VAT / cloth	R 10-00 + VAT / cloth	R 10-00 + VAT / cloth
0723 / 0737 / 0000	Damask	R 10-00 + VAT / cloth	R 10-00 + VAT / cloth	R 10-00 + VAT / cloth
7300 / 7302 / 7301	Deposit	R 110-00	R 110-00	R 110-00

	Booking of Main hall and Side hall on the same date by two different lessees – In a case were the second application cannot be accommodated, one of the applicants will be entitled to rent the Main hall at the same tariff that as applicable on the Side hall	-	-	-
	Ballet & Modern dancing	R 25-00 + VAT /occasion	R 25-00 + VAT /occasion	R 25-00 + VAT /occasion
	-			
	Use of Court yard by displayers – An undertaking will be signed by the lessee that all damages (if any) will be for the account of the lessee	-	-	-
	Braai in Court yard/any other place on the property — This will not be allowed without pre permission of the Manager. In the case of any damage all cost will be for the account of the lessee.	-	-	-
	<u>Tikwana Community Hall</u> – <i>Will be payable by all lessees</i>	-	-	-
7300 / 7316 / 7301	Deposit	R 600-00	R 600-00	R 600-00

0423 / 0707 / 0000	Rent	R 850-00 + VAT / occasion	R 1000-00 + VAT	R 1000-00 + VAT
	Amanda Coetzer Lapa [Game Reserve]			
0423 / 0735 / 0000	Rental: Local Meetings & Training Courses	R 1 000-00 +	R 1 000-00 + VAT	R 1 000-00 + VAT
0423 / 0735 / 0000	Rental: Parties / Weddings	R 1 500-00 +	R 3 2000-00 + VAT	R 3 2000-00 + VAT
7300 / 7305 / 7301	Deposit	R 1 000-00	R 1 000-00	R 1 000-00
RENTAL OF SPORTING FACILITIES				
	Phahameng and Tikwana Stadiums (Tournaments)			
7300 / 7306 / 0000		R 500-00	R 500-00	R 500-00
0520 / 0741 / 0000		R 350/ day + VAT	R 350/ day + VAT	R 350/ day + VAT
	Bultfontein and Hoopstad Stadiums (Tournaments)			
7300 / 7306 / 0000		R 500-00	R 500-00	R 500-00
0520 / 0741 / 0000	:	R 380/ day + VAT	R 380/ day + VAT	R 380/ day + VAT
	Phahameng and Tikwana Stadiums (Concerts and Social			
Events)				
7300 / 7306 / 0000		R 500-00	R 500-00	R 500-00

0520 / 0741 / 0000		R 550/ day + VAT	R 550/ day + VAT	R 550/ day + VAT
	Bultfontein and Hoopstad Stadiums (Concerts and social events)			
	-			
7300 / 7306 / 0000		R 550-00	R 550-00	R 550-00
0520 / 0741 / 0000		R 550/ day + VAT	R 550/ day + VAT	R 550/ day + VAT

15. Quality Certificate



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MUNICIPAL MANAGER'S QUALITY CERTIFICATE